

# Mori Hills REIT Investment Corporation

Results of the 31st Fiscal Period ended January 31, 2022 Presentation Material March 17, 2022



**TSE Code: 3234** 

https://www.mori-hills-reit.co.jp/en/

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Asset Management Company: Mori Building Investment Management Co., Ltd. (Registered as a financial instruments business, Kanto Local Finance Bureau registration no. 408 Member of The Investment Trusts Association, Japan)

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## 1. Executive summary



### Financial summary 31st period (Jan. 2022)

- Operating revenue: 9,820 million yen, operating income: 6,085 million yen,
   net income: 5,513 million yen Decreased revenue and income period-over-period
- DPU: 2,927 yen (+0.5% from 30th period) Increasing for 23 consecutive fiscal periods (Drawdown of reserve for reduction entry: 50 yen)
- NAV per unit: 156,688 yen (+6.4% from 30th period) Increasing for 22 consecutive fiscal periods
- The impact of the contract renewal accompanying a rent decrease for the portfolio's only fixed-rent master lease with a large rent gap and the decrease in occupancy rates for pass-through-type properties was offset by the property acquisition and the utilization of internal reserves, resulting in continued consecutive increase in dividends.

# External growth

- Additionally acquired "Toranomon Hills Mori Tower" (7.8 billion yen) at the beginning of the 31st period.
- Premium properties in central Tokyo are expected to continuously demonstrate competitive advantages even after the spread of telecommuting, as these properties can capture office demand by functioning as headquarters.

# Internal growth

- Even as office vacancy rates rise in central Tokyo, MHR's office occupancy rate for the 31st period maintained a high level of 98.0% due in part to the excellent location and quality of the properties.
- Although the occupancy rates and rents for some of the pass-through type offices were weaker, those
  properties account for only a small portion of the entire portfolio and thus the impact has been limited.
- The residential occupancy rate for the 31st period was 94.8%, which is the same level as that of the previous period.

# Financial management

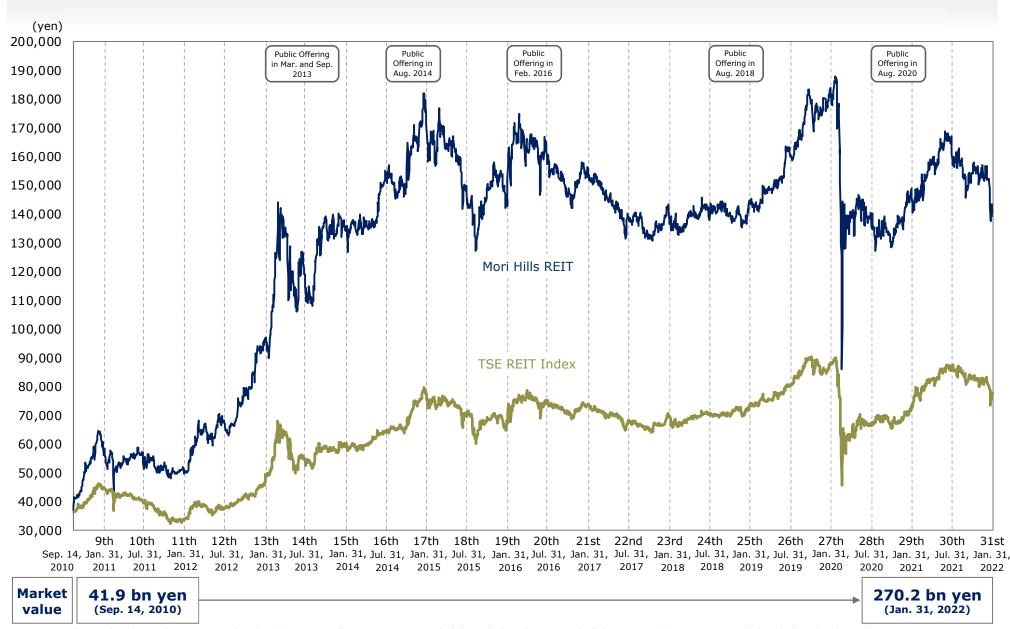
- The fund procurement environment has not changed despite the COVID-19 pandemic. MHR maintained the target level by book value basis LTV: 46.8%, appraisal value basis LTV: 37.7%, remaining duration of debt: 4.6 years.
- Green bonds were issued. (November 2021: 1.5 billion yen)

# 2. Investment highlights



## 2-1 Unit price performance





(Note 1) Unless otherwise stated in this document, all amounts are rounded down below the unit and all fractions and areas are rounded up below the decimal point. (Note 2) TSE REIT Index is adjusted as of the 8th period result announcement (Sep. 14, 2010) and shows the relative performance vs. MHR's unit price performance.

## 2-2 Financial results



# Although the 31st period (January 2022) saw decreased revenue and income compared with the 30th period, MHR realized a DPU increase for the twenty-third consecutive fiscal period with the utilization of internal reserves

- The impact of the contract renewal accompanying a rent decrease for the portfolio's only fixed-rent master lease with a large rent gap and the decrease in occupancy rates for pass-through-type properties was offset by the property acquisition and the utilization of internal reserves, resulting in continued consecutive increase in dividends.
- NAV per unit increased for the twenty-second consecutive period due to the effect of the property acquisition at a price significantly below the appraisal value and the increase in the appraisal values of owned properties.

	30th period Jul. 31, 2021	31st period Jan. 31, 2022		31st period Jan. 31, 2022
	Actual	Actual	Difference	Forecasted
Operating Highlights (million yen)				
Operating revenue	9,841	9,820	△ 20	9,818
Rent revenues	9,609	9,626	+ 17	9,610
Other operating revenues	232	194	△ 37	208
Operating expenses	3,683	3,735	+ 51	3,764
Expenses related to properties	3,325	3,401	+ 76	3,428
SG&A	357	333	△ 24	335
Operating income	6,157	6,085	△ 72	6,053
Non-operating income	1	1	+ 0	0
Non-operating expenses	575	571	△ 3	572
Ordinary income	5,583	5,514	△ 69	5,481
Net income	5,582	5,513	△ 68	5,480
Reversal of reserve for reduction entry	_	95	+ 95	95
Total dividends	5,582	5,609	+ 26	5,576
DPU				
Total units outstanding (units)	1,916,330	1,916,330	_	1,916,330
DPU (yen)	2,913	2,927	+ 14	2,910
Other Indices (million yen)				
NOI	7,588	7,498	△ 90	7,471
NOI yield	3.8%	3.6%	△ 0.2PT	3.6%
Acquisition price (weighted average based on the number of operating days during the period) (Note)	402,910	410,737	+ 7,827	410,737

Increase/decrease factor (30th - 31st)	
•Operating revenue (△20 mn yen)	
- Property acquisition in 31st period	+169
- Utilities and other revenue	+10
- Office Rent (fixed rent master lease)	△92
(pass-through)	△66
- Cancellation penalty	△44
<ul><li>Operating expenses (+51 mn yen)</li></ul>	
- Property acquisition in 31st period	+40
- Property management fee	+18
- Utilities	+17
- Property taxes for property acquired in 29th period	+10
- Asset management fee	△21
- Depreciation	△14
<ul><li>Non-operating expenses (△3 mn yen)</li></ul>	
- Interest expenses, etc.	+18
(Property acquisition in 31st period)	
- Interest expenses, etc.	△15
- Amortization of investment unit issuance cost	∆6

Increase/decrease factor for 31st period (Forecasted - Actual)	
•Operating income (+31 mn yen)  - Maintenance and repairs  - Office rent (pass-through)  - Utilities  - Utilities and other revenue	+23 +10 +8 △12

(Note) If properties are acquired during the period, the acquisition price is the weighted average based on the number of operating days.

## 2-3 Overview of new acquisition (Acquired as of August 2, 2021)



### **Toranomon Hills Mori Tower (Additional acquisition)**

Office









Location	23-1, Toranomon 1-chome Minato-ku, Tokyo			
Construction date	May 2014			
Total number of floors	52 floors above ground, 5 floors below ground			
Gross floor area	241,581.95 m <sup>2</sup>			

Portions of acquisition 11% quasi-co-ownership interest in trust beneficial interests

	Acquisition price	Appraisal value	NOI yield
Acquired as of September 1, 2020	12,220 mn yen	15,232 mn yen	3.4%
Acquired as of August 2, 2021	7,870 mn yen	9,856 mn yen	3.4%

Total acquired: 78% quasi-co-ownership interest including past acquisition

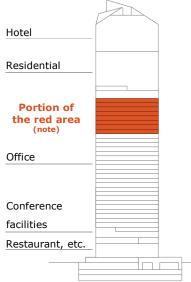
#### 1. Super high rise tower - Tokyo's new landmark

- Quake-resistance structure with 52 floors and 247 meters above ground.
- High-specification offices with a broad floor plate of approx. 1,000 tsubo, international-standard conference facilities, Japan's first Andaz hotel "the Andaz Tokyo", retail facilities and residences.

# 2. Located in the center of the Toranomon area where further development is expected

- Directly connected to "Toranomon Hills Station" on the Hibiya subway line and 6 transit stations and 11 lines are nearby. It is easily accessible from Haneda Airport and ideal as a new hub for international business.
- As a result of a number of redevelopment projects currently in progress around the building, the Toranomon area has begun to rapidly evolve into an international urban center.

#### <Acquisition portion>





(Note) MHR acquired the trust beneficial interests in 87.95% co-ownership interest in compartmentalized ownership of the 28-35th floors



#### Residence Toranomon Hills Residence

Pleasing views of central Tokyo landmarks such as Tokyo Tower, Rainbow Bridge, Tokyo Sky Tree and the open green space of the Imperial Palace can be viewed from residences located on the 37th to 46th floors. Hotel services in cooperation with Andaz Tokyo are available.



#### Retail Shops and Restaurants

With the concept of "Communication Hub", restaurants are designed to provide international cuisine that satisfy customers from Japan and overseas. Various people such as office workers, conference attendees and hotel guests gather in this space uniquely designed to facilitate communication.



#### Hotel Andaz Tokyo

Hyatt's boutique lifestyle hotel "Andaz Tokyo" is Japan's first Andaz. Andaz means "personal style" in Hindi. The hotel values the individuality of the area and incorporates the charm of the land into design and its' service.

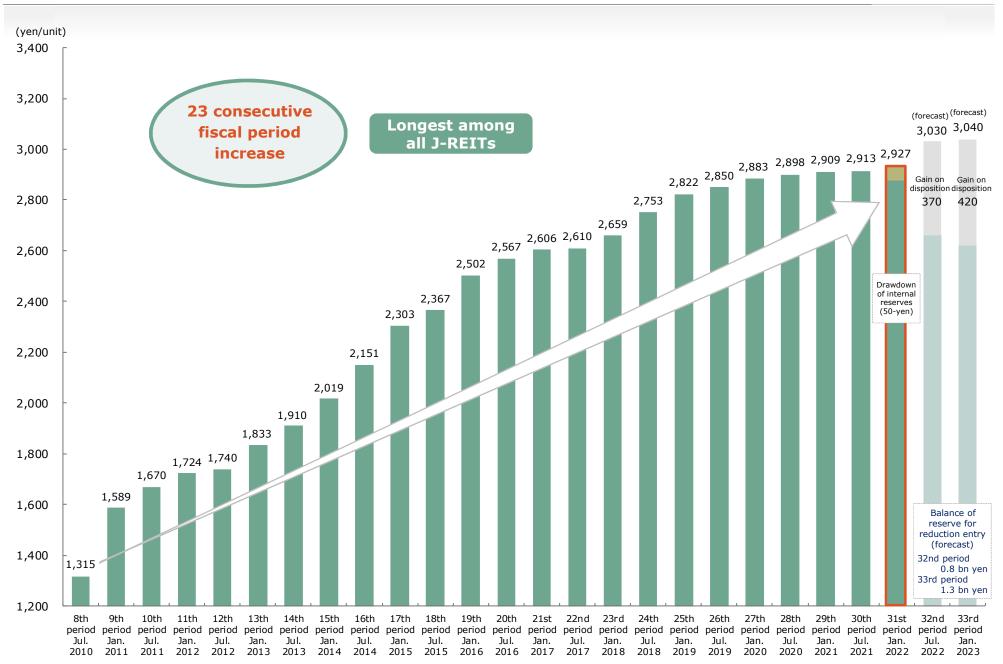


### Evolving as an International Urban Center and a Global Business Hub

With the completion of Toranomon Hills Business Tower, Toranomon Hills Residential Tower and the currently under construction Toranomon Hills Station Tower (tentative name), the total area of the Toranomon Hills complex including Toranomon Hills Mori Tower will reach about 7.5 hectares and about 800,000m² of the total floor space. The area will evolve into a true "international unban center and a global business hub" with integrated functions such as international standard offices, residences, hotels, retail facilities and transportation infrastructure.

# 2-4 Dividends per unit growth record





<sup>\*</sup> Implemented a 5-for-1 investment unit split effective on February 1, 2014. Actual dividends per unit was divided by 5 for the periods before the split of investment units in the graph.

# 2-5 Medium- to long-term disposition and acquisition policy (model)



Medium- to long-33rd period 32nd period term direction (Jan. 2023) (Jul. 2022) NOI yield 2.7% A. Dispose all Yield after depreciation 2.7% interest Medium- to (based on disposition price) long-term **Disposition** disposition in Gain on disposition 2.69 bn yen B. Participate in installments Dividends 1.51 bn yen Laforet redevelopment Internal reserve 1.17 bn yen Harajuku Harajuku (minor interest) (XDividends: 26.1% (Land 7%) (Land 7%) of the disposition price) (2.89 bn yen) (2.89 bn yen) Utilization of special provisions for taxation in cases of reinvestment of proceeds from disposition **New acquisition** from Portfolio size **Acquisition** (Acquisition in 31st period) expansion the sponsor and third parties NOI yield 3.4% Yield after depreciation 2.9% Toranomon Hills (\*Acquisition at Mori Tower (7.87 bn yen) the appraisal value less  $\triangle 20.2\%$ ) (32nd period: (32nd period: previous forecast) new forecast) Push up DPU through +5.9% 370 gain on disposition while Gain on promoting growth of DPU disposition Aim for in other wavs as well continuous **DPU**  Aim for increase in NAV 3,030 increase by making up for impact 2,660 2,860 yen in DPU Impact of revising the level of of dispositions through yen Excluding gain on the asset management fee external growth disposition Utilize the funds for promotion (acquisition at below

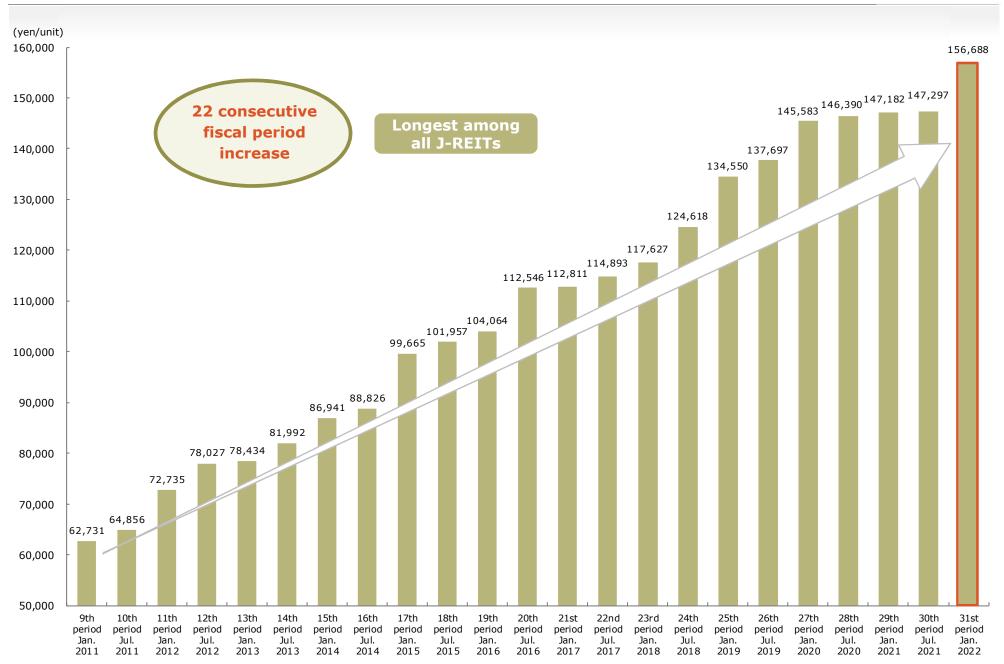
of ESG and reinforcement of

personnel development

appraisal value)

## 2-6 Increase in appraisal NAV per unit





X Implemented a 5-for-1 investment unit split effective on February 1, 2014. Actual dividends per unit was divided by 5 for the periods before the split of investment units in the graph.

## 2-7 Forecasts



The 32nd period is forecast to have increased revenue and income compared with the 31st period due to the effect of property disposition, and DPU is forecast to be 3,030 yen (+3.5% compared with the 31st period). DPU for the 33rd period is forecast to be 3,040 yen

- Laforet Harajuku (Land) will be divided and the 7% ownership interest will be disposed in each of the 32nd period and 33rd period. While conducting disposition over the medium to long term, new acquisitions will be made at the same time to seek continuous growth in DPU.
- By revising the level of the asset management fee and utilizing the funds for promotion of ESG and reinforcement of personnel development, further contribution to the growth of MHR will be pursued.

	31st period Jan. 31, 2022	32nd period Jul. 31, 2022		33rd period Jan. 31, 2023
	Actual	Forecast	Difference	Forecast
Operating Highlights (million yen)				
Operating revenue	9,820	11,178	+ 1,358	11,136
Rent revenues	9,626	9,633	+ 6	9,579
Other operating revenues	194	197	+ 3	211
Gain on sales of real estate properties	_	1,347	+ 1,347	1,345
Operating expenses	3,735	4,183	+ 447	4,215
Expenses related to properties	3,401	3,441	+ 39	3,471
SG&A	333	741	+ 408	743
Operating income	6,085	6,995	+ 910	6,921
Non-operating income	1	0	$\triangle 0$	0
Non-operating expenses	571	548	△ 23	554
Ordinary income	5,514	6,448	+ 933	6,368
Net income	5,513	6,447	+ 933	6,366
Reserve for reduction entry	_	638	+ 638	540
Reversal of reserve for reduction entry	95	_	△ 95	_
Total dividends	5,609	5,806	+ 197	5,825
DPU				
Total units outstanding (units)	1,916,330	1,916,330	_	1,916,330
DPU (yen)	2,927	3,030	+ 103	3,040
Other Indices (million yen)				
NOI	7,498	7,482	△ 15	7,420
NOI yield	3.6%	3.7%	0.1PT	3.6%
Acquisition price (weighted average based on the number of operating days during the period)	410,737	410,518	△ 218	408,737

Increase/decrease factor (31st - 32n	d)	
•Operating revenue (+1,358 mn yen)  - Gain on disposition of Laforet Harajuku (32nd period)  - Residential Rent (pass-through)  - Office Rent (pass-through)  - Rent on disp. part of Laforet Harajuku (32nd period)	+1,347 +8 +6 △7	
Operating expenses (+447 mn yen)  Asset management fee  Other operating expenses  Property taxes  Depreciation  Property management fee  Property taxes for property acquired in 31st period  Maintenance and repairs	+390 +18 +14 +13 +10 +7 △8	
•Non-operating expenses (△23 mn yen) - Interest expenses, etc.	△23	,

Increase/decrease factor (32nd - 33rd	)
•Operating revenue (△42 mn yen)	
- Gain on disposition of Laforet Harajuku (33rd period)	+1,345
- Utilities and other revenue	+12
- Gain on disposition of Laforet Harajuku (32nd period)	△1,347
- Rent on disp. part of Laforet Harajuku (32nd period)	∆38
(33rd period)	△15
Operating expenses (+32 mn yen)	
- Property taxes	+14
- Depreciation	+7
- Property taxes for property acquired in 31st period	+7
- Utilities	+5
- Maintenance and repairs	+4
- Operating exp. for disp. part of Laforet Harajuku	
(32nd period)	∆6
(33rd period)	△3
·Non-operating expenses (+5 mn yen)	
- Interest expenses, etc.	+5

## 2-8 Portfolio of premium properties in central Tokyo



#### **Investment strategy based on long-term perspective**

- Invest in properties that can be expected to maintain and improve asset value over the long run.
- True premium properties in central Tokyo are sure to capture office demand by functioning as headquarters, even after the spread of telecommuting that has been triggered by COVID-19.
- Invest in properties that are located in areas that can expect improved asset value for the entire area based on regional development and area management, instead of only focusing on the value of individual properties.
- 1 Investment in central Tokyo

"Truly central and excellent location" even within central Tokyo

Even amidst Japan's declining population and changes in work styles that have been triggered by COVID-19, premium properties in central Tokyo that are "truly central" and in "excellent locations" are sure to capture office demand by functioning as headquarters



2 Investing in premium properties

Property with excellent facilities, earthquake resistance and environmental performance

Premium properties with excellent facilities, high earthquake resistance, and environmental performance that offer excellent convenience, comfort, and safety will provide competitive advantages, regardless of economic trends or the spread of telecommuting that has been triggered by COVID-19



3 Value creation

Value improvement through regional development and area management

Invest in properties that can be expected to further improve profitability and asset value by continuously developing over time alongside the entire region through excellent regional development and area management, instead of only focusing on the value of individual properties





### Highest property percentage in Central Tokyo among J-REITs

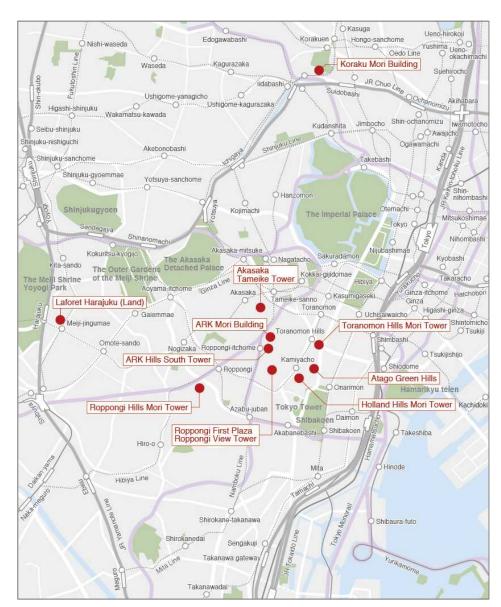


(Note) The ratios represent proportion of acquisition price to total acquisition price.

### **Estimated population in central Tokyo**

Area	Population in 2015	Estimated population in 2045	Change	
3 central wards in Tokyo	442,000	594,000	+34.3%	
5 central wards in Tokyo	1,000,000	1,175,000	+17.5%	
Tokyo	13,515,000	13,606,000	+0.7%	
Osaka	8,839,000	7,335,000	△ 17.0%	
Aichi	7,483,000	6,899,000	△ 7.8%	
Nationwide	127,094,000	106,421,000	△ 16.3%	

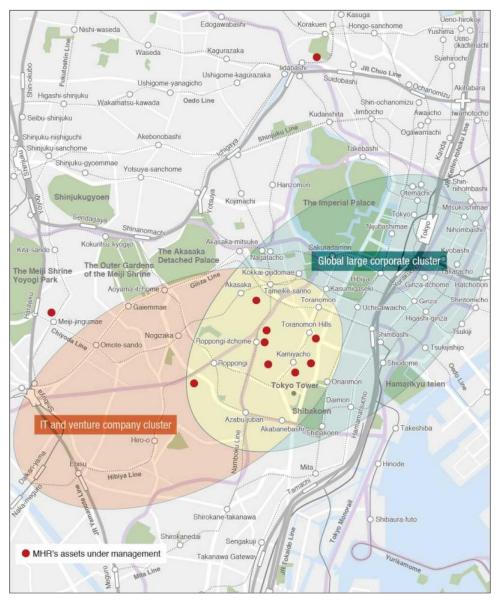
(Source) Prepared by the Asset Manager based on the "Regional Population Projections for Japan (estimated in 2018)" by the National Institute of Population and Social Security Research.



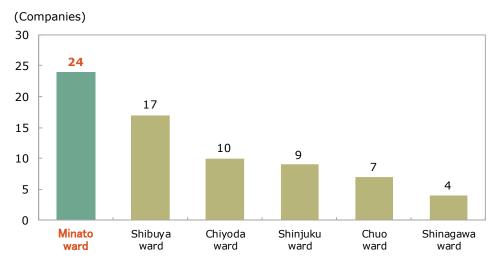
# 2-10 (1) Location



# Overlapping zone of global large corporate with IT and venture companies in central Tokyo



### Head office location of IPO companies (2021)



(Source) Prepared by the Asset Manager based on the Securities Registration Statement (at the time of IPO) of companies newly listed in Japanese Market (TOKYO PRO Market excluded) from January to December 2021 those head offices are located in Tokyo.

### IT firms located in Minato ward

Apple	Nexon	JTOWER	
Microsoft	Oracle Japan	Medley	
Meta Platforms	SBI Holdings	AirTrip	
NVIDIA	Mercari	OpenDoor	
Tencent	JMDC	ExaWizards	
Cisco Systems	Money Forward	BASE	
Qualcomm	GREE	WingArc1st	
Netflix	Monex Group	Speee	
Softbank	NHN JAPAN	Uzabase	
Baidu	Appier Group	ZIGExN	
m3	Bengo4.com	Enigmo	
	_	-	

(Source) Prepared by the Asset Manager based on the disclosed data etc. as of February 28, 2022.

# 2-11 (2) Quality of assets



# Premium Properties (Excellent comfort and safety with extensive facilities)

#### Strong demand for headquarter offices

#### <Overview and facilities of representative properties>

Property name	Gross floor area	Access from the nearest station	Number of shops & restaurants	Hotel (sna)	Conference Incubation Members' club	Cultural facility Observatory	Residential SA	Green coverage of the site
Roppongi Hills	758,203㎡	Connected to Roppongi Station	224	Grand Hyatt Tokyo (NAGOMI SPA AND FITNESS)	Academyhills Ropponngi Hills Club	Mori Art Museum Tokyo City View TOHO Cinemas	Ropponngi Hills Residence	29.8%
Toranomon Hills	791,495㎡ (After total completion)	Connected to Toranomon Hills Station	88 (Current)	Andaz Tokyo (AO SPA AND CLUB)	Toranomon Hills Forum ARCH	-	Toranomon Hills Residential Tower	30.6% (Mori Tower)
ARK Hills	310,979㎡	2-minute walk from Roppongi 1-chome Station	55	ANA InterContinental (THANN SANCTUARY SPA AKASAKA)	KaleidoWorks ARK Hills Club	Suntory Hall	ARK Towers	42.1%
Atago Green Hills	151,106 <sub>㎡</sub>	3-minute walk from Onarimon Station	18	(Atago Green Hills SPA)	-	-	Atago Green Hills Forest Tower	51.5%

(Source) Prepared by the Asset Manager based on disclosed materials as of August 31, 2021.

(Note 1) Describes the outline of the entire areas and facilities including properties owned by MHR.

(Note 2) "Connected" under the "Access from the nearest station" describes the possible direct connection by concourse etc..









# 2-12 (2) Quality of assets



### **Superior environmental performance**



**Highest quality** among all J-REITs

※ In acquisition price base by excluding Laforet Harajuku (Land)

#### CASBEE for Existing Buildings: Rank S



Roppongi Hills **Mori Tower** 



ARK Mori Building



Atago Green Hills Toranomon Hills Holland Hills (MORI Tower)



Mori Tower



**Mori Tower** 

CASBEE for Existing Buildings: Rank A



Akasaka Tameike Tower



Koraku Mori **Building** 



DBJ Green Building Certification: Four stars

**ARK Hills South Tower** 

### **Excellent earthquake resistance** performance

A group of properties based on high quake-resistant engineering standards stipulated by Mori Building, the sponsor of MHR

Property name	Level above the new earthquake resistance standard (Note)	PML
Roppongi Hills Mori Tower	©	0.59%
ARK Mori Building	©	0.78%
Koraku Mori Building	0	0.73%
ARK Hills South Tower	0	1.56%
Toranomon Hills Mori Tower	©	0.50%
Holland Hills Mori Tower	0	0.85%
Akasaka Tameike Tower	0	1.79%
Atago Green Hills MORI Tower	©	2.35%

(Note) Earthquake resistance performance above standards stipulated in the current Building Standards Act

### Firm ground

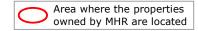
Located in area with firm ground at higher altitudes where liquefaction is less likely to occur

<Topographical map of ground height above sea level

in Tokyo Metropolitan Area>



(Source) Geographical Survey Institute

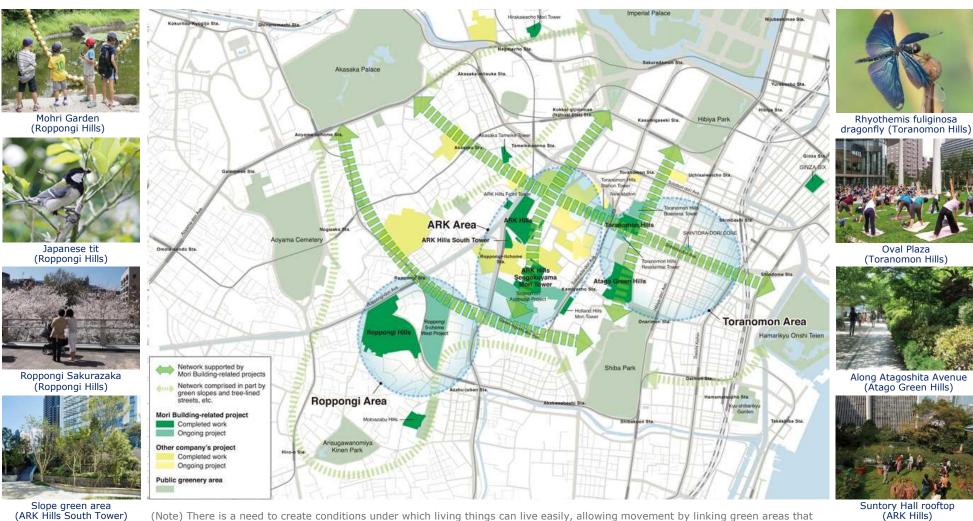


# 2-13 (2) Quality of assets



### **Ecological Networks**

MHR's properties have a high green coverage ratio and provide comfortable spaces for tenants while creating green spaces based on the "Tokyo Environmental Master Plan" of Tokyo Metropolitan Government and "Minato City Greenery and Water Comprehensive Plan" of Minato Ward, so the spaces act as "ecological network<sup>(Note)</sup> hubs" in which living creatures can dwell in and use as stopping points when they travel between green spaces such as the Imperial Palace and Shiba Park.



(Note) There is a need to create conditions under which living things can live easily, allowing movement by linking green areas that form the living bases for creatures with small-scale green areas and roadside trees. Such a network of habitats is referred to as an ecological network (extracted from Biodiversity and Greening Guide, Minato Ward).

## 2-14 (3) Value creation



# **Developments around MHR's properties** (Toranomon Hills area)





# Toranomon Hills Business Tower (Completed January 2020)









(c)Mariko Mori≪Cycloid V≫

# An international-standard, large-scale office building with an innovation center

- Business Tower is a 36-story office tower, featuring internationalstandard, large-scale office space of approximately 96,000m², and retail facility area of approximately 7,600m².
- On the 4th floor is a large membership-based incubation center "ARCH," which was established especially to support large enterprises' internal business restructuring and new business creation. It boasts around 3,800m<sup>2</sup> of office work space and has become a base for Japan's unique innovation ecosystem.
- From the first basement floor to the 3rd floor, commercial spaces with a total of 58 restaurants and stores support global lifestyles.
   The 3rd floor houses Toranomon Yokocho, a landmark dining facility featuring offerings from famous stores from all over Tokyo.

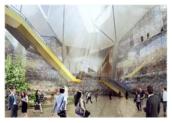
## 2-15 (3) Value creation



### Toranomon Hills Station Tower (Projected completion July 2023)









#### A super-high-rise mixed-use tower project integrating the station into the complex

- This project is developing a 49-story, approximately 265m superhigh-rise tower with world-class 3,306m<sup>2</sup> office floors, retail facilities integrated into a plaza, and an international-standard hotel.
- The top floors will contain an extensive mixed-use facility with a forum for wide-ranging business events, a gallery and restaurants, forming a hub for new business and innovation.
- In addition to a bustling public plaza connected to the station, a pedestrian deck above Sakurada Avenue will create a multi-layer pedestrian network serving as a new transit hub for the Toranomon area.

### **Obtained LEED ND and WELL preliminary** certification

#### Tokyo's first Platinum LEED ND, the highest rank



- The Toranomon Hills Area Project and Toranomon Azabudai Project have obtained preliminary certification for the top rank of Platinum of the U.S. Green Building Council's Leadership in Energy & Environmental Design (LEED) (Note1) certification in the Neighborhood Development (ND) category. Even on a global scale, it is rare for a city-center mixed-use development to obtain the rank of Platinum.
- Toranomon Hills Station Tower (Block A-1) and Toranomon Azabudai Project's Block A have obtained preliminary certification for the Council's WELL (Note2) certification and expect to obtain the top rank of Platinum after completion.







Oval Plaza at Toranomon Hills Mori Tower

Central square in Toranomon-Azabudai Project (image)

- (Note 1) Developed by the U.S. Green Building Council, LEED is one of the world's most widespread environmental evaluation systems for buildings, evaluating building and neighborhood environmental performance through efficient water and energy usage, interior environments, sustainable material use, etc.
- (Note 2) Also offered by the Council, WELL is the world's first building standard to focus on the effect of building environments on human health and wellness. It mainly evaluates interior environments and health-related facilities and services.

# 2-16 (3) Value creation



### Development around MHR's properties (Toranomon-Azabudai Project: projected completion Mar. 2023)



# "Modern Urban Village", a city-within-a-city full of greenery and connects people

• The core concept of the "Toranomon-Azabudai Project" is a "Modern Urban Village," a unique neighborhood that will combine the sophistication of a megalopolis with the intimacy of a small village. It will be a completely new city like no other in the world. It will cover an area of approx. 8.1 ha and will feature extensive landscaping totaling approx. 2.4 ha including a 6,000m² central square.





## The future version of "Hills" boasts an astonishing scale and impact

- Large central square of approx. 6,000m² is set in the center of the city and various city functions such as offices, residences, hotel, an international school, retail facilities and cultural facilities will be tightly integrated.
- Total floor area will be 861,500m², with 213,900m² of office space, approx. 1,400 residential units. Approx. 20,000 office workers and 25-30 million people per year are expected to visit.
- The main tower will soar 64 stories and 330m in height. Offices in the main tower, the West Tower and Podium Building will encourage free and creative work.







## 2-17 (3) Value creation



### Creating community and innovation through the Area Management by sponsor

#### **Toranomon Hills Area**



Thursday Gathering (Toranomon Hills)

# Partnership with world's largest innovation center

"Thursday Gathering" by Venture Café, a sister organization of Cambridge Innovation Community, promotes exchanges between participants to support the creation of new innovations.



TORANOMON FLOWER MART (Toranomon Hills Mori Tower)

# Community connected by flowers

"Toranomon Flower Mart," a new market unique to Toranomon Hills serves as an intersection connecting prominent greenery in central Tokyo including Atagoyama and Hibiya Park. Unique and popular flower shops that do not usually get together gather at the same place, and workshops, etc. are also held.



ARCH (Toranomon Hills Business Tower)

### Incubation Center "ARCH"

"ARCH," a large membershipbased incubation center was established especially to support large enterprises' internal business reforms and new business creation. It boasts around 3,800 m<sup>2</sup> of office work space and is becoming a base for Japan's unique innovation ecosystem.



Touring stand (Shintora-Dori)

# Understanding attractiveness across Japan

"Touring Stand" was a collection of dining facilities standing side by side along the road where people could enjoy seasonal ingredients and local cuisine from across Japan including at the special event "Touring Ippinichi."

## 2-18 (3) Value creation



### Creating community and innovation through the Area Management by sponsor

### **ARK Hills Area**



KaleidWorks (ARK Mori Building)

# Workplace where venture capital gathers

"KaleidWorks" consists of an office area where independent venture capitalists representing Japan are located and a lounge area. People who want to innovate in a wide range of fields can interact on common grounds in shared spaces.



Hills Marche (ARK Karajan Place)

#### Pioneer of urban markets: Hills Marche

Hills Marche is the first
Marche Japon Project of the
Ministry of Agriculture,
Forestry and Fisheries. Based
on the concept that "the best
ingredients are in the city,"
through fresh, local food Hills
Marche reinforces the rich
lifestyle of ARK Hills.

### Roppongi Hills Area



ARK Hills Music Week (ARK Karajan Place)

# Close experience of high-quality music

"ARK Hills Music Week" is a unique music festival where people can casually enjoy high-quality music. Many specially selected music events where people of various ages and nationalities can interact with each other in the city are held during the period.



(c) Roppongi Art Night Execution Committee

Roppongi Art Night (Roppongi Hills Arena)

# Art Festival representing Tokyo

"Roppongi Art Night," an art festival representing Tokyo, integrates art and the city to improve the cultural image of Roppongi and create a pioneering model of urban development through art in the metropolis Tokyo.

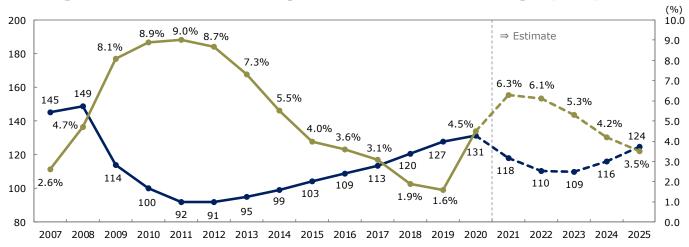
## 2-19 External growth



#### Contributed to the increase of DPU and NAV per unit by acquiring premium property in central Tokyo

- Additional acquisition of Toranomon Hills (August 2021: 7.8 billion yen). Acquisition made at a price significantly below the appraisal value, contributing to the increase in DPU and NAV.
- Ability to acquire premium properties in central Tokyo without competitive bidding by utilizing the abundant and extensive property pipeline of Mori Building, the sponsor.

### Change in rent and vacancy rate of office buildings (Tokyo's five central wards)





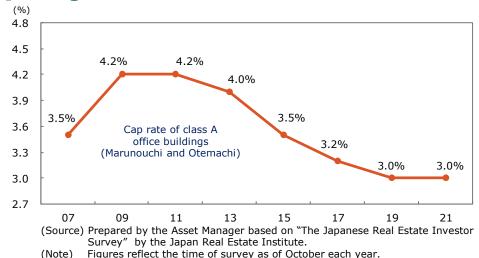
(Source)

Prepared by the Asset Manager based on the "Autumn 2021 Office Rent Forecast in Tokyo, Osaka and Nagoya (2021-2025)" by the Office Market Trends Research Committee (Japan Real Estate Institute and Miki Shoji Co., Ltd.).

(Note)

The rent index targets large and medium buildings (standard floor area of 100 tsubo or more) in Tokyo's five central wards. The rent index is rebased to 100 as of 2010.

#### Change in return on real estate investment



### Mori Building's extensive property pipeline

Total assets: 2.2 trillion ven

(as of the and of Sontomber

(as of the end of September, 2021)

Number of properties under management: 96 buildings

(as of April, 2021)

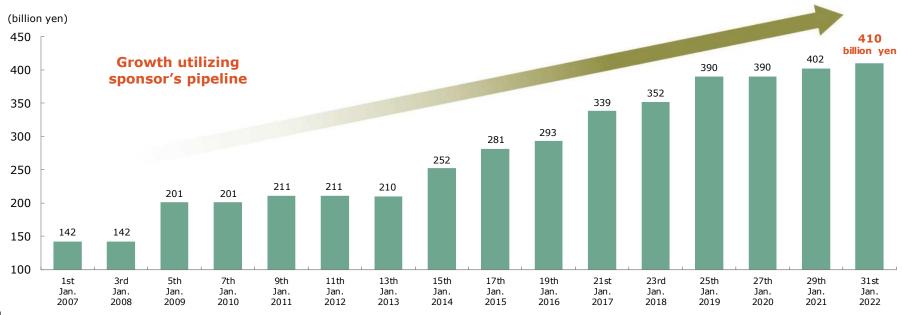


MHR has "preferential negotiation rights"

# 2-20 External growth



### Trend in assets under management (based on acquisition price)

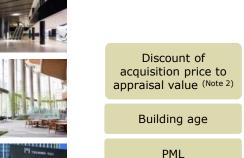


# Acquired premium properties in central Tokyo lower than appraisal values (Acquired as of August 2, 2021)

#### Toranomon Hills Mori Tower



Anticipated acquisition price 7,870 million yen
Appraisal value 9,856 million yen
Location Minato-ku, Tokyo



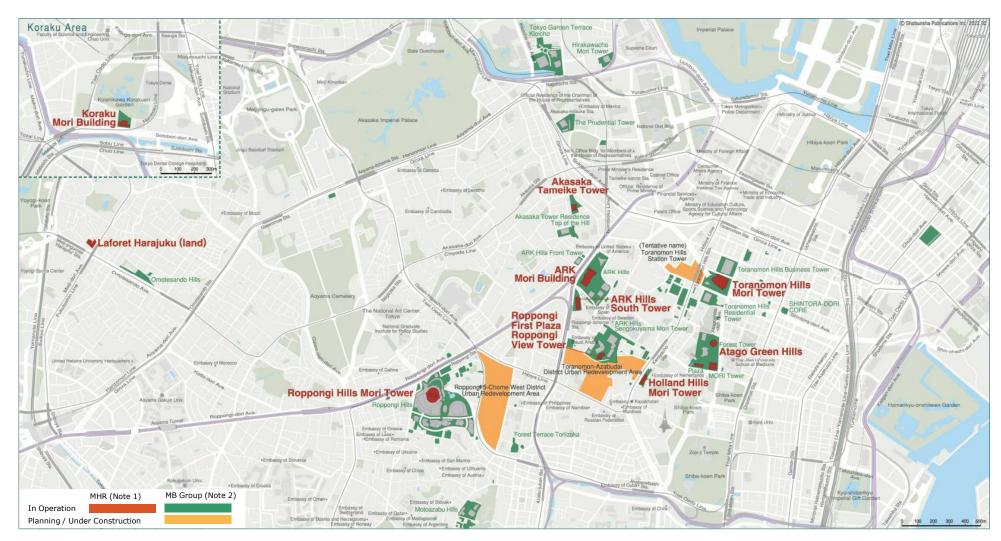


(Note 1) Average based on information of acquisitions (23 properties) disclosed from August 2020 to January 2021. (Note 2) Discount of acquisition price to appraisal value = (Acquisition price – appraisal value) / appraisal value.

# 2-21 External growth



### Mori Building Group's involvement



(Source) Prepared by the Asset Manager based on Mori Building's "Mori Building Handy Map Mori Building Map/Home Route Support Map 2022."

(Note 1) Some of the properties have been partially acquired and held by MHR.

(Note 2) Properties are developed, owned, managed and planned for development by Mori Building Group, and there are no properties currently anticipated to be acquired by MHR.

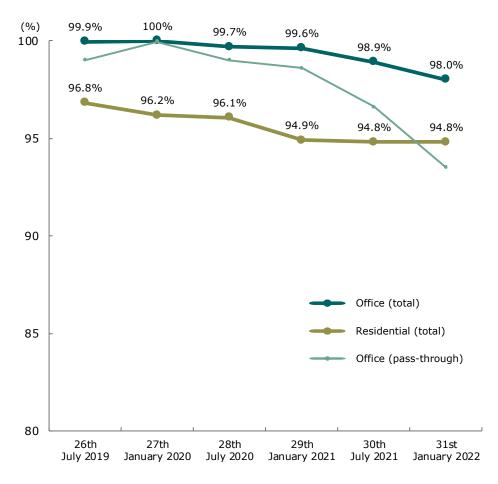
## 2-22 Internal growth



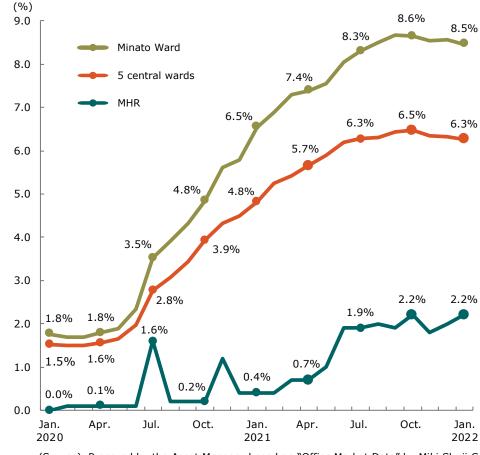
#### Maintained high occupancy rate amidst COVID-19 pandemic

- Even as office vacancy rates rose in the five central wards, including Minato Ward, a high occupancy rate was maintained due to the excellent location and quality of MHR's properties.
- Although the occupancy rates and rents for some of the pass-through type offices were weaker, those properties account for only a small portion of the entire portfolio and thus the impact has been limited.

### Trend in occupancy rates



# Comparison of Vacancy Rates in Central Tokyo Offices (since January 2020)



(Source) Prepared by the Asset Manager based on "Office Market Data" by Miki Shoji Co., Ltd.

(Note) Figures of "Mori Hills REIT" are the total figures for the office sections of all owned properties.

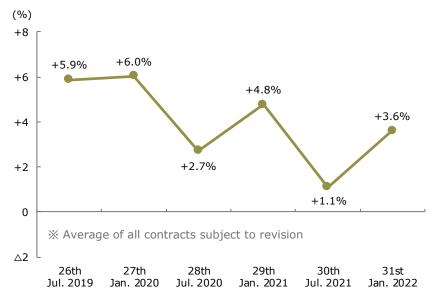


### Result of rent revision and tenant replacement (pass-through type)

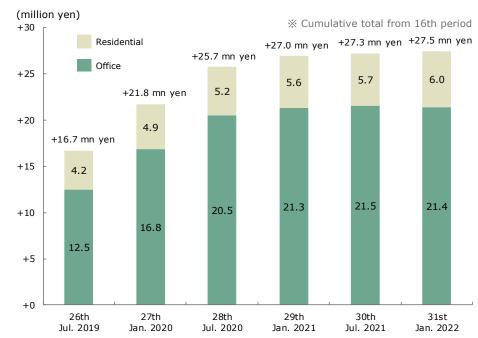
#### **Rent revision rate (Office)**



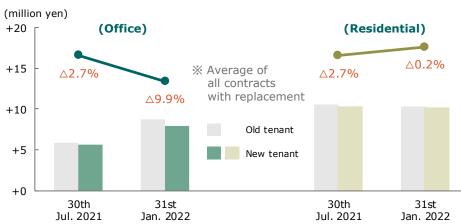
#### **Rent revision rate (Residential)**



# Net impact of rent revisions accumulated since 26th period (Monthly rent basis)



# Net impact on increase/decrease of tenant replacement (Monthly rent basis)

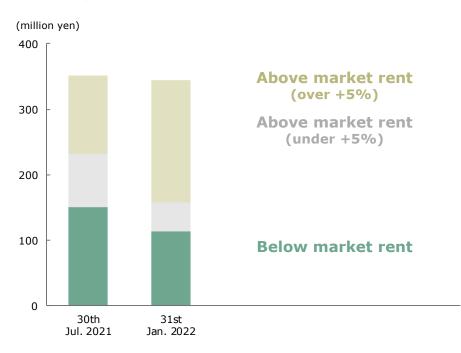


# 2-24 Internal growth

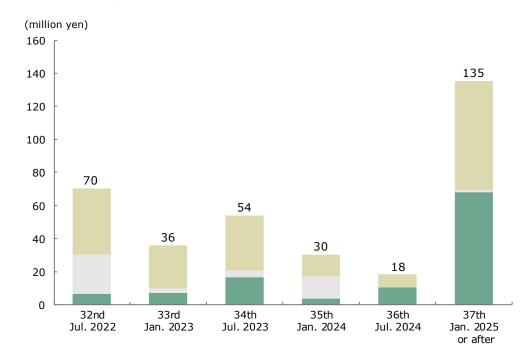


### Comparison with office market rent (pass-through type)

#### Rent gap (Total monthly rent)



#### Rent gap by revision (Total monthly rent)



#### Rate of rent gap



- (Note 1) Market rent is based on the report by CBRE K.K.
- (Note 2) Rent gap = Total tenants' rent ÷ "Total market rent" 1
- (Note 3) Figures reflect move outs of end tenants confirmed as of January 31, 2022

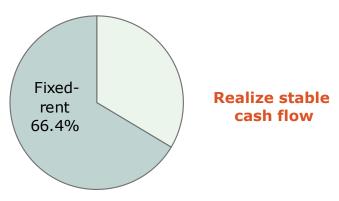
- Rents for some of the pass-through type offices decreased both upon rent revision and tenant replacement. However, the impact has been minimal because those properties account for only a small portion of the entire portfolio.
- Offices (fixed rent master lease type) have even higher quality and occupancy rates of their end tenants have continued to remain high, so MHR has no concerns regarding contract renewals.

# 2-25 Internal growth



### **Overview of fixed rent master lease**

#### Ratio of fixed rent master lease



- Structural changes to office demand will not impact premium properties in central Tokyo
- Display a defensive posture to the temporary uptick in vacancy

Realize stable cash flow in both the short term and the mid to long term

#### Monthly rent by contract expiration

Dronorty namo	Total monthly rent	% of portfolio	Breakdown	Leased floor	Payer of	Monthly rent by contract expiration (mn yen)				Expiration of
Property name	rent (mn yen)	total rent	of property	area (m²)	management associated fee	2023	2024	2025	2026 or after	the lease agreement
		29.5%	23rd & 24th	8,993.45	MHR	_	-	_	99.2	Jul. 2026
			19th & 22nd	8,609.47		95.0	_	_	_	Sep. 2023
Roppongi Hills Mori Tower	475.2		20th	3,879.19		_	42.8	_	_	Jul. 2024
(10 floors)	4/5.2		28th	4,460.13		_	_	49.2	_	Sep. 2025
			25th	4,156.66		_	_	_	45.8	Jan. 2026
			26th, 27th & 29th	12,942.64					142.9	Mar. 2026
ARK Mori Building (8 floors + DHC)		14.0%	13th/12th & 22nd	7,952.55	MHR	_	-	_	77.9	Jan. 2026
	225.2		23rd & 25th	5,742.95		_	_	_	55.5	Jan. 2026
	225.2		4th, 15th & 24th	7,680.52			<del></del>	_	73.8	Jan. 2026
			DHC	3,212.41	Master lessee	17.9		<del>_</del>	<u> </u>	Mar. 2023
Atago Green Hills (approx. 32.9% of entire property)	168.7	10.5%	Office, residential & retail	29,667.58	Master lessee	-	-	_	168.7	Apr. 2027
Toranomon Hills Mori Tower (approx. 10.8% of entire property)	201.6	12.5%	Part of 28th to 35th floors	19,046.16	MHR	_	_	_	201.6	Jul. 2027
Total	1,070.8	66.4%				113.0 (10.6%)	42.8 (4.0%)	49.2 (4.6%)	865.7 (80.8%)	

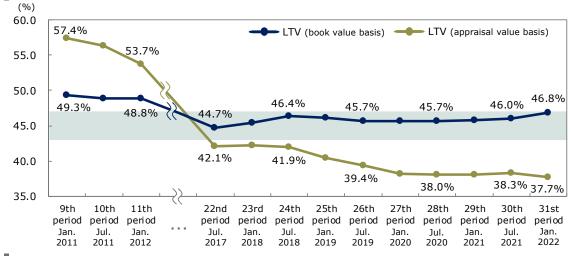
## 2-26 Financial management



# Maintaining a strong financial structure with a credit rating (JCR) of AA (stable), and LTV (appraisal-value basis) of 37.7%

- The fund procurement environment has not changed despite the COVID-19 pandemic, and because the interest rate for new debt is below the interest rates of existing debt, financial costs are expected to decline upon refinancing.
- The policy is to continue to maintain LTV (book-value basis) in the mid-40% range and the average remaining duration of debt at 4.0 years or longer. Green bonds have been issued (November 2021: 1.5 billion yen).

#### **Reduction in LTV**



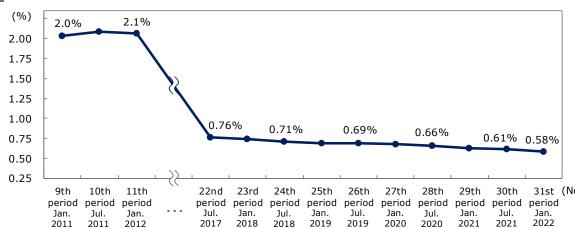
### Overview of debt financing

	End of 30th period Jul. 31, 2021	End of 31st period Jan. 31, 2022
Debt Balance	186,222 mn yen	192,422 mn yen
LTV (book value basis) (Note 1)	46.0%	46.8%
LTV (appraisal value basis) (Note 2)	38.3%	37.7%
Avg. remaining duration	4.5 years	4.6 years

(Note 1) LTV (book value basis) is calculated as [Interest bearing debt /Total assets].

(Note 2) LTV (appraisal value basis) is calculated as [Interest-bearing debt/Appraisal value based total assets (Total assets + Total appraisal value - Total book value)].

# Reduction in average interest rate (including borrowing expenses)



### Long-term debt ratio/Fixed rate ratio



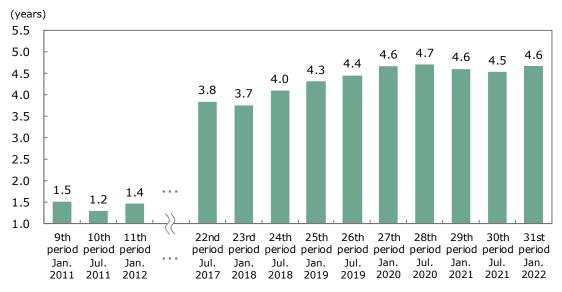
31st (Note) Total interest-bearing debt cost is calculated as [(interest expenses + interest expenses on investment corporation bonds + borrowing expenses + amortization of investment corporation bond issuance costs) × 365 ÷operating days during each period ÷ average interest-bearing debt balance during each period].

31

# 2-27 Financial management



### Extension in remaining duration of debt



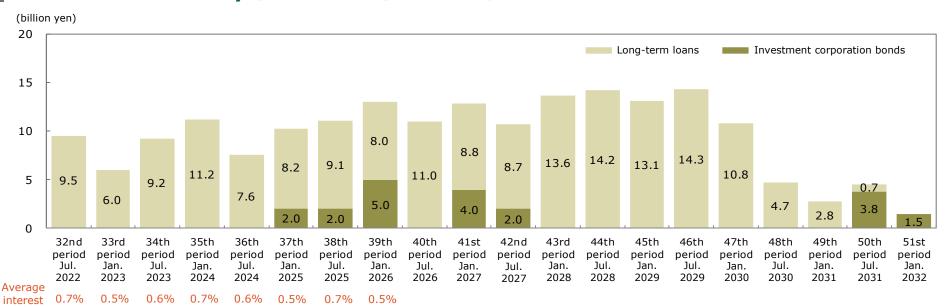
### Rating

Japan Credit Rating (JCR)

Long-term issuer rating: AA (Stable)

### Overview of maturity (as of January 31, 2022)

rate



# 2-28 Sustainability initiatives



### | Important ESG Issues (Materiality)

Materiality		Main Initiatives	Main related SDGs		
<b>E</b> Environment	<ul> <li>Reduce greenhouse gas emissions and promote energy saving at owned properties</li> <li>Use of renewable energy</li> </ul>	<ul> <li>Participate in Japan Climate Initiative</li> <li>Support the TCFD recommendations</li> <li>Promote energy savings (such as introducing the energy saving technologies)</li> <li>Expand use of renewable energy</li> </ul>	7 GRANTINES 9 NEXTEX MENTION  11 ACCORDANCE THE THE THE THE THE THE THE THE THE TH		
	Coexist with nature	<ul> <li>Promote greenery and take measures against heat island</li> <li>Protection of biodiversity</li> </ul>	11 SOURCE THE DESCRIPTION TO SHAPE THE SHAPE T		
	Response to sustainability certifications	<ul> <li>Various initiatives to obtain Green Building certifications and make improvements</li> <li>Implement training regarding Green Building</li> </ul>	7 Card Order  11 SOCIONATE  11 SOCIONATE  12 STOCKET  13 CANT  13 CANT  13 CANT  14 CO  15 CO  16 CO  17 CANT  18 CO  18		
Social	<ul> <li>BCP measures (disaster prevention and building resilience)</li> <li>Tenants' health, comfort and convenience</li> </ul>	<ul> <li>Enhance BCP Measures</li> <li>Strengthen emergency management systems and implement general disaster-readiness training</li> <li>Initiative for barrier-free accress</li> <li>Due diligence when acquiring real estate</li> <li>Conduct Tenant Satisfaction Survey</li> </ul>	3 AND WILL BODIE  8 SECOND AND DESCRIPTION  11 DESCRIPTION TO SECOND AND THE SECO		
	<ul><li>Respect for human rights</li><li>Promote diversity</li></ul>	<ul> <li>Create an appropriate environment for a whistleblower system</li> <li>Implement human rights and diversity training (including LGBT)</li> <li>Create a pleasant working environment for women</li> </ul>	5 county  10 nominate:  \$\frac{1}{4}\$		
	Talent development	<ul> <li>Provide personnel evaluations and feedback from diverse perspectives including compliance and ESG initiatives</li> <li>Provide various course-based training and qualification acquisition systems</li> </ul>	4 (BAUTH) 8 (ECCHANGE CONT.)		
	<ul> <li>Promote a healthy and comfortable work environment and improve employee's work/life balance</li> <li>Increase employee's satisfaction</li> </ul>	<ul> <li>Promote paid holiday acquisition and overtime work reduction</li> <li>Maintain systems for employee safety and health management</li> <li>Implement health checks</li> <li>Conduct Employee Satisfaction Survey</li> </ul>	3 COLOURS BY B SCHOOL GOTTO		
	<ul><li>Mutual communication with Stakeholders</li></ul>	See "ESG Report"	17 entre que		
G Governance	<ul> <li>Strive for fair and effective corporate governance</li> <li>Adhere to compliance and corporate ethics</li> <li>Prevent conflict-of-interest transactions</li> <li>Identify risks and manage responses</li> <li>Respond to requests for ESG information disclosure</li> </ul>	<ul> <li>Implement evaluation of the effectiveness of the board of directors</li> <li>Conduct compliance training including fraud prevention</li> <li>Regularly expose risks, as well as monitor and respond to risks appropriately</li> <li>Enhance ESG information disclosure on the website</li> <li>Issuance of ESG Report</li> </ul>	16 nec never some some some some some some some some		

## 2-29 Sustainability initiatives



### **GRESB Assessment**



In the 2021 GRESB Real Estate Assessment, MHR received a "Green Star" rating for the tenth consecutive year, and received the highest evaluation of "5 Stars" in the GRESB Rating<sup>(Note)</sup>.

(Note) The comparative assessment of the overall score was initially introduced in 2016. It is a global ranking utilizing a five-star scale ("5 Stars" as the highest rank).

GRESB is an annual benchmarking assessment to measure ESG (Environmental, Social and Governance) integration of real estate companies and funds, as well as the name of organization which runs the assessment. It was founded in 2009 by a group of major European pension funds who played leading roles in launching Principles for Responsible Investment (PRI).

### **ESG** Report



This report describes the overall efforts of MHR and the Asset Manager Mori Building Investment Management Co., Ltd. to contribute to the realization of a sustainable society and to maximize unitholder value over the medium to long term.

URL: https://www.mori-hills reit.co.jp/en/ir/library/esg report/tabid/456/Default.aspx

### MHR's Website



The pages dedicated to ESG have expanded, and information is proactively disclosed.

URL: https://www.mori-hills reit.co.jp/en/outline/Sustainability/tabid/171/Default.aspx

## 2-30 TCFD summary



### Information reporting based on TCFD recommendations

MIM announced its support for the recommendations issued in June 2017 by the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD), which was established by the Financial Stability Board (FSB).



MIM will press ahead with risk management and initiatives for climate change based on the recommendations and carry out information disclosure.

### **Indicators and Targets**

We set the targets of a 25% reduction by 2024 and a 30% reduction by 2030 in CO2 emission intensity for the total calculated floor area of MHR and MIM's offices and properties owned by MHR (with 2013 as the baseline year). The targeted intensity is for the total of Scope 1 and Scope 2. The amount of CO2 emission decreased temporarily in 2020 due to the decline in the number of workers and visitors as a result of the spread of COVID-19.

#### <Carbon Dioxide Emission and Intensity>

Scope 2 18,321 18,376 19,285 18,952 16,151  Scope 3 9,341 9,335 10,766 10,531 10,624  Total 29,150 29,337 31,894 31,251 28,493  Verification/Guarantee rate 80.7% 78.9% 77.4% 77.4% 77.7%  Cover rate 86.8% 87.0% 87.4% 87.6% 87.8%	Short-range objective (year 2024)	Long-range obj (year 2030)		Performance (year 2020)		(t-CO <sub>2</sub> ) 50,000	-				(kg-Co	02/m² 12	
Scope 1   1,487   1,626   1,843   1,767   1,718   30,000   29,150   29,337   28,493   75   10,706   10,531   10,624   10,000	(intensity basis:	(intensity bas	is:	(intensity basis:		40,000	106.3	103.7	101.0	95.9		10	
2016 2017 2018 2019 2020  Scope 1 1,487 1,626 1,843 1,767 1,718 30,000 - 29,150 29,337 28,493 - 75  Scope 2 18,321 18,376 19,285 18,952 16,151 - 50  Scope 3 9,341 9,335 10,766 10,531 10,624 20,000 - 50  Total 29,150 29,337 31,894 31,251 28,493 10,000 - 29,150 29,337 31,894 31,251 28,493 - 75  Verification/Guarantee rate 80.7% 78.9% 77.4% 77.4% 77.7% 77.7% 77.7% 77.4% 77.7% 77.7% 77.4% 77.7% 77.4% 77.4% 77.7% 77.4% 77.4% 77.4% 77.4% 77.4% 77.7% 77.4% 77					(U	nit:t-CO2)	40,000						10
Scope 1 1,487 1,626 1,843 1,767 1,718 30,000 29,150 29,337 28,493 78  Scope 2 18,321 18,376 19,285 18,952 16,151 20,000 70tal 29,150 29,337 31,894 31,251 28,493  Verification/Guarantee rate 80.7% 78.9% 77.4% 77.7% 77.7% 77.4% 77.7% 77.7% 77.4% 77.7% 77.7%										31,894	31,251	81.5	
Total 29,150 29,337 31,894 31,251 28,493  Verification/Guarantee rate 80.7% 78.9% 77.4% 77.7%  Cover rate 86.8% 87.0% 87.4% 87.6% 87.8%	Scope 1	1,487	1,626	1,843	1,767	1,718	30,000	29,150	29,337			28,493	75
Total 29,150 29,337 31,894 31,251 28,493  Verification/Guarantee rate 80.7% 78.9% 77.4% 77.7%  Cover rate 86.8% 87.0% 87.4% 87.6% 87.8%	Scope 2	18,321	18,376	19,285	18,952	16,151							
Verification/Guarantee rate 80.7% 78.9% 77.4% 77.7%  Cover rate 86.8% 87.0% 87.4% 87.6% 87.8%	Scope 3	9,341	9,335	10,766	10,531	10,624	20,000	-					50
Verification/Guarantee rate         80.7%         78.9%         77.4%         77.7%           Cover rate         86.8%         87.0%         87.4%         87.6%         87.8%	Total	29,150	29,337	31,894	31,251	28,493							
	Verification/Guarantee ra	ate 80.7%	78.9%	77.4%	77.4%	77.7%	10,000	-					25
	Cover rate	86.8%	87.0%	87.4%	87.6%	87.8%	0						0

## 2-31 TCFD summary



### Strategy

### Climate-Related Scenario Analysis

This analysis aims to understand the future risks and opportunities that climate change-driven extreme weather and rising social demand for climate change countermeasures present to MHR and MIM, verify the efficacy of current climate change countermeasures and serve in future strategy formulation as necessary. In accordance with the TCFD's recommendations, we have analyzed both the 2°C and 4°C scenarios, aiming to ensure resilience in varying weather conditions and social environments and achieve sustainable business growth.

Risk type	Driving Forces	Risk	Financial Impact a Period Maximizin 2℃ 4℃ Scenario Scena	Opportunities and Countermeasures
	Increased pricing on GHG emissions	Increased carbon tax burden  • Taxation on owned properties for their GHG emissions due to carbon tax	Medium — Long-term	Reduce GHG emissions  •Increase percentage of renewable energy  •Introduce energy-saving equipment and energy management system
Transition risks	Mandates on and regulation of existing products and services	Increased investment in repair work and facilities to respond to regulations  • Strengthening of standards for energy conservation (zero-energy building, ZEB) of buildings and introduction of regulations on total emissions	Small Sma Medium- Mediu term tern	•Renovation to meet building energy-saving standards (ZEB)
11343	Substitution of existing products and services with low-carbon options     Changing consumer behavior and preferences	Reduced demand for properties that perform poorly in energy conservation  •Increased number of tenants who emphasize energy conservation due to increased environmental awareness	Small Sma Long-term Long-te	•Acquire Green Building Certifications
	Increased stakeholder concerns or negative feedback	Increases in fund-raising costs  • Buildings that do not save much energy lose value as ESG investors multiply	Small Sma Long-term Long-to	<ul> <li>Increase ESG evaluation rating</li> </ul>
Physical risks	Increased severity of extreme weather events such as typhoons and floods	Increases in repair costs for damages to owned properties and degradation of existing assets  • Damage and destruction to owned properties due to typhoons or floods	Small Sma Long-term Long-te	•Take appropriate measures based on flood risk
	Rising mean temperatures	Increases in utility costs  • Increases in utility costs	Small Sma Long-term Long-te	the green ratio

## 2-32 TCFD summary



### 2°C Scenario World: Low-Carbon Society (as of 2050)

#### <Analysis Result>

The 2°C scenario presents significant transition risks particularly if Japan introduces a high carbon tax to reduce CO2 emissions and MHR's property management costs increase due to taxes on properties' CO2 emissions and renovations to meet stricter energy-saving standards and other environmental regulations. Stricter regulations will also impact tenants' office selection, reducing demand for properties that save less energy than their peers. Furthermore, if we own a large number of such properties, the cost to raise funds from investors and lenders could also increase.

In preparation for a transition to the low-carbon society of the 2°C scenario and its accompanying risks, MHR has mainly acquired its portfolio of highly energy-saving properties and those with high-level green building certifications to maintain competitiveness, and actively updates facilities on a continuous basis, so we deem these risks to have a limited impact on business.

#### Weather

#### Generally, stay the same

- Little change in typhoon frequency
- Little change in Japan's flood frequency
- Slight rise in utility fees due to temperature increase



#### Government

#### Aggressive climate change policy

- Introduction of high carbon tax
- More government promotion of ZEBs, stricter energy-saving standards



#### **Investors/lenders**

## Increased ESG investment/lending

- Demand for more corporate ESG reporting
- Lower fundraising costs for owners of highly energy-saving properties



#### **MHR**

#### Limited increase in energysaving investment

- Some increase in investment to meet energy-saving standards but limited
- Increase in carbon tax burden
- Steady demand for highly energy-saving properties



#### Clients (tenants)

## Focus on energy saving in office selection

 More tenant demand for highly energy-saving properties



## 2-33 TCFD summary



#### 4°C Scenario World: Intensification of Natural Disasters (as of 2050)

#### < Analysis Result >

The 4°C scenario forecasts increased renovation costs due to intensifying extreme weather and increased utility costs due to higher average temperatures.

Because MHR invests in highly energy-saving, resilient properties located in areas with low flood risk, we deem these risks to have a limited impact on business.

#### Weather

#### Increase in extreme weather frequency

- Increase in strong typhoon frequency
- Doubling of Japan's flood frequency, increase in risk of property flooding
- Rise in utility fees due to temperature increase

#### Government

#### Passive climate change policy

- · No introduction of additional carbon tax
- Limited government promotion of ZEBs, energy-saving standards



#### **Investors/lenders**

## Increase in importance of physical risk

- Little change in demand for corporate ESG reporting
- Lower fundraising costs for owners of highly resilient properties



#### MHR

## Limited natural disaster countermeasures/energy-saving investment

- Some property repair costs, operating loss, etc. but limited
- Limited investment to meet energy-saving standards
- Steady demand for highly resilient properties



#### Clients (tenants)

## Focus on disaster response in office selection

 More tenant demand for highly resilient properties



## 2-34 MHR's representative property (1) Roppongi Hills















### Roppongi Hills

Since its opening in 2003 as Japan's largest ever urban redevelopment at about 11.6 hectares, more than 40 million people have visited Roppongi Hills each year from all over the world. As this community has matured, Roppongi Hills has only multiplied its global magnetic attraction. Japan real estate development had been limited by an economic perspective until Mori Building revolutionized the concept by creating a community where humanity, culture, interaction and vision toward the next era is born.

#### Office

### Roppongi Hills Mori Tower

Roppongi Hills Mori Tower is the main tower of Roppongi Hills and is 54 floors above ground and 238 meters high and has established itself as a landmark of Tokyo. Offices located from the 8th floor to the 48th floor boast floor plates of about 1,360 tsubo (about 4,500m<sup>2</sup>), among the largest floor areas of skyscrapers in Japan. It is a state-ofthe-art office building with an ultra high-speed network, outstanding earthquake resistance performance and thorough security.



### Cinema TOHO Cinemas Roppongi Hills

One of the top cinema complexes in Japan, TOHO offers nine movie screens, a variety of daily show times and facilities with unprecedented comfort and functions. These theaters ushered in a whole new culture of movie going in Roppongi.



#### Museum Mori Art Museum

"The world's nearest art museum to the sky", the museum collaborates with a network of highly respected international art museums to create a space to appreciate the world's top modern art. It is open until 10 pm during exhibitions to welcome visitors after work or dinner.



### Residence Roppongi Hills Residence

In Roppongi Hills where international cultural is fostered and people come to interact, Mori Building designed these residences with the comfort of the people as a top priority, to provide the template for a "new life overflowing with affluence and warmth".



#### Retail Shops and Restaurants

Retail facilities are comprised of more than 200 "only one" shops and restaurants divided into four areas with different concepts. There are many shops on the lower floors of the buildings and on the street so visitors can enjoy shopping, eating and drinking while walking around the open spaces that are full of greenery.



### Hotel Grand Hyatt Tokyo

Grand Hyatt Tokyo offers a dynamic city space featuring 10 highly distinctive restaurants and bars, 387 guestrooms designed for the highest level of relaxation, 16 banquet facilities and much more. The wide range of facilities inside the hotel and in Roppongi Hills enable guests to enjoy leisurely time at the hotel to the fullest extent.



#### Stable Supply of Power from Independent Power Station

Roppongi Hills uses its own energy plant (a specially designated power supply business facility) to supply electrical power to the area. Because this plant uses city gas (medium pressure gas) as the fuel, it is not affected by power restrictions on the use of electricity and is able to provide an extremely stable supply of electricity. The use of a power supply with triple redundant safety allows the building to construct a power supply system with high reliability.

## 2-35 MHR's representative property (2) Toranomon Hills















### Toranomon Hills

Toranomon Hills is located in the "Special Zone for Asian Headquarters" where Tokyo Metropolitan Government seeks to attract foreign companies. This building is Tokyo's new landmark and consists of Japan's first Andaz hotel "Andaz Tokyo", high-specification offices, a high class residential area with outstanding views where hotel services are available, international-standard conference facilities and commercial facilities to supports various urban functions, along with an open space of about 6,000m<sup>2</sup>.

#### Office

#### Toranomon Hills Mori Tower

Offices occupy the 6th to the 35th floors of "Toranomon Hills Mori Tower", a super high rise tower with 52 floors rising 247 meters above ground with a gross floor area of 30,000 tsubo. Standard rent floors' average size are about 1,000 tsubo (about 3,300m²) with a ceiling height of 2.8 meters and they provide flexible and comfortable workspaces without pillars. Six transit stations and 11 lines are nearby and provide access to Haneda Airport which makes this building an optimal global business base.

## Kasumigaseki Common Gate Mori Building-Managed Projects Projects in-progress by Other Developers Ginza Line Tokyo Metro Ginza Line Shimbashi Tamuracho District AKASAKA INTERCITY AIR Slobal Square Toranomon Toranomon Hills Business Tower 2-chome Toranomon Hills Sta (tentative name) The Okura Tokyo Toranomon Hills Mori Tower Hibiya Line Toranomon Hills Station SHINTORA-DORI CORE Japan Meteorological Agency Toranomon & Minato City **Education Center** Toranomon Hills Residential Tower Tokyo World Gate

#### Residence Toranomon Hills Residence

Pleasing views of central Tokyo landmarks such as Tokyo Tower, Rainbow Bridge, Tokyo Sky Tree and the open green space of the Imperial Palace can be viewed from residences located on the 37th to 46th floors. Hotel services in cooperation with Andaz Tokyo are available.



### Retail Shops and Restaurants

With the concept of "Communication Hub", restaurants are designed to provide international cuisine that satisfy customers from Japan and overseas. Various people such as office workers, conference attendees and hotel guests gather in this space uniquely designed to facilitate communication.



#### Hotel Andaz Tokyo

Hyatt's boutique lifestyle hotel "Andaz Tokyo" is Japan's first Andaz. Andaz means "personal style" in Hindi. The hotel values the individuality of the area and incorporates the charm of the land into design and its' service.



## Evolving as an International Urban Center and a Global Business Hub

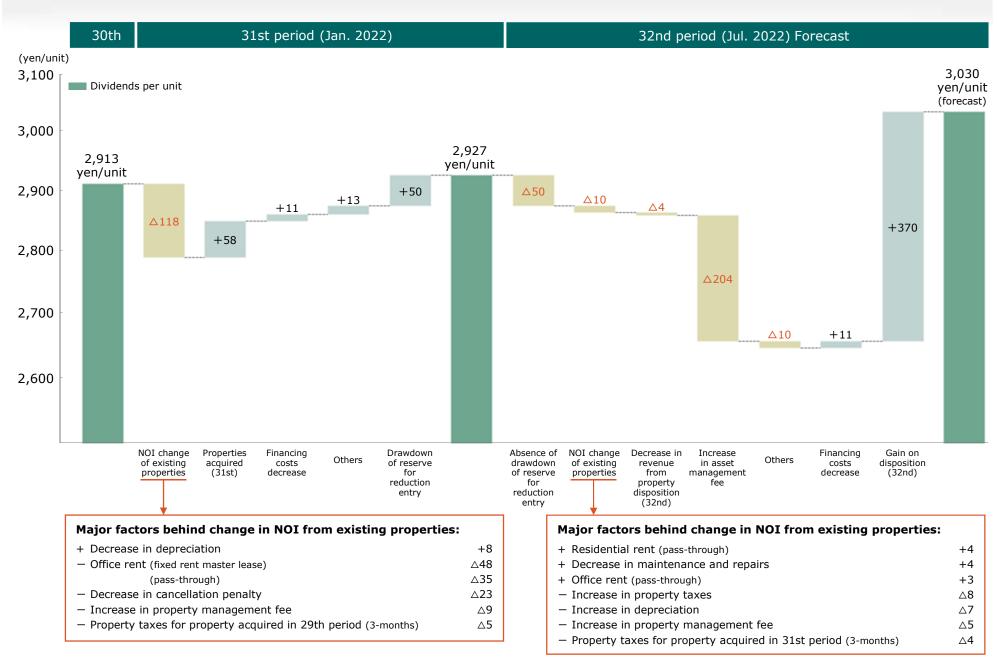
With the completion of Toranomon Hills Business Tower, Toranomon Hills Residential Tower and the currently under construction Toranomon Hills Station Tower (tentative name), the total area of the Toranomon Hills complex including Toranomon Hills Mori Tower will reach about 7.5 hectares and about 800,000m² of the total floor space. The area will evolve into a true "international unban center and a global business hub" with integrated functions such as international standard offices, residences, hotels, retail facilities and transportation infrastructure.

## 3. Operation highlights



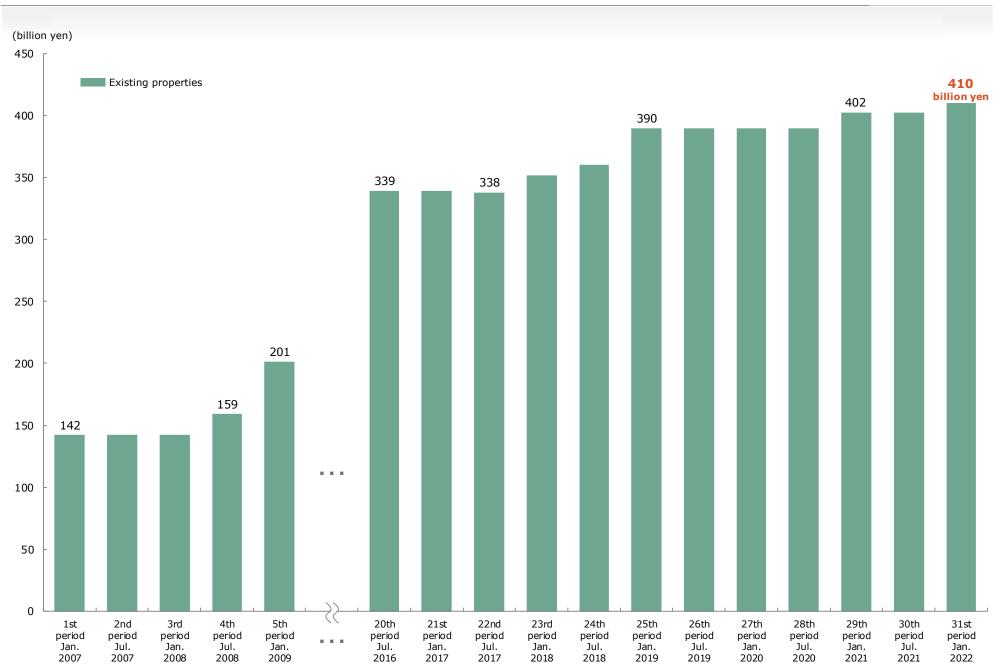
# 3-1 Factors that led to changes in dividends per unit from the previous fiscal period





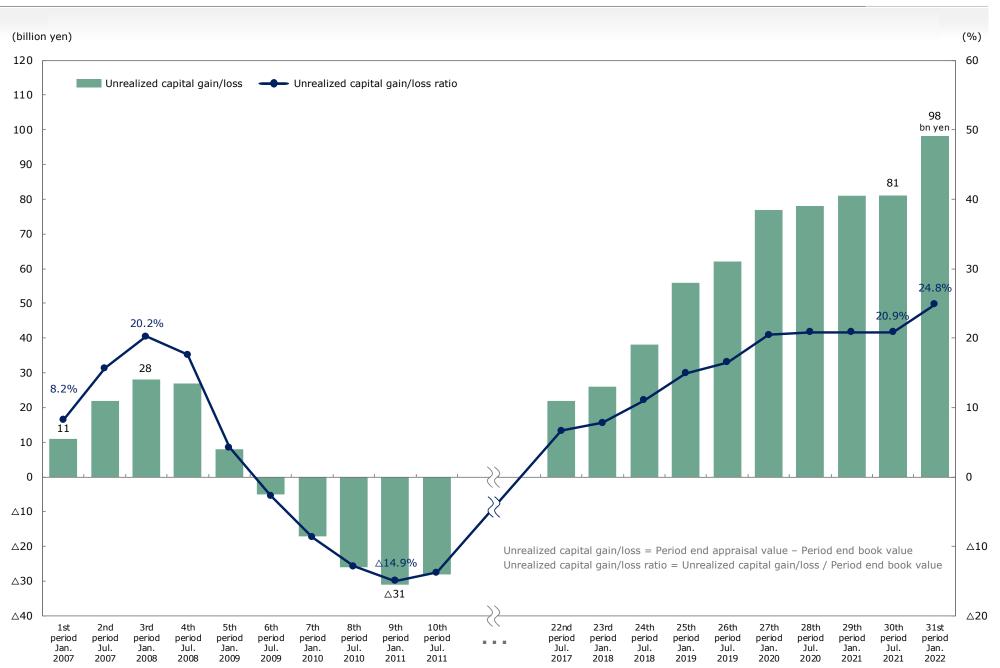
## 3-2 Change in assets under management





## 3-3 Change in unrealized capital gain/loss





## 3-4 Appraisal value



Reflects the impact of additional acquisition

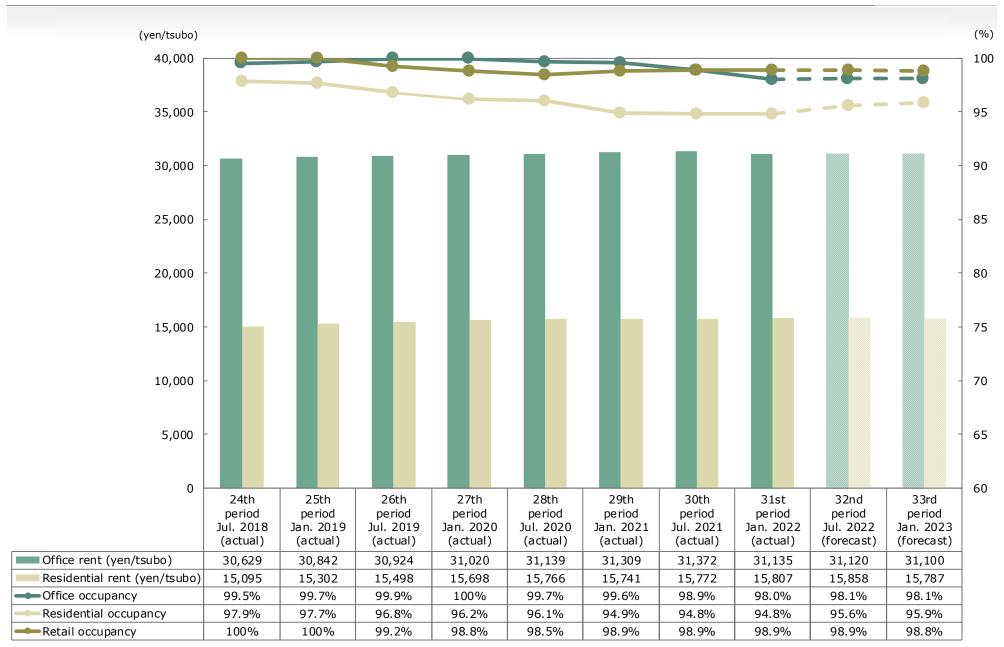
					additional acquisition		(million yen)						
Principal use	Property name			Book value	As of end of 30th period Jul. 31, 2021			As of end of 31st period Jan. 31, 2022					Unrealized capital
					(A) Appraisal value (Note 1)	Yield (Direct capitalization method)	(B) Appraisal value (Note 1)	Yield (Direct capitalization method)	Discount rate (DCF)	Terminal yield (DCF)	Difference (B)—(A)	Difference (B)/(A) – 1	gain/loss (B)-book value
Office	Roppongi Hills Mori Tower	O-0	115,380	111,048	146,700	2.8%	154,300	2.7%	2.4%	2.8%	7,600	5.2%	43,251
	ARK Mori Building	0-1	62,480	61,425	63,900	3.2%	66,800	3.1%	2.8%	3.2%	2,900	4.5%	5,374
	Koraku Mori Building	0-4	27,200	24,632	25,440	3.4%	24,240	3.3%	2.9%	3.6%	△ 1,200	△ 4.7%	△ 392
	Akasaka Tameike Tower	0-6	43,930	41,426	34,800	3.2%	34,300	3.1%	2.8%	3.2%	△ 500	△ 1.4%	△ 7,126
	Atago Green Hills	0-7	42,090	39,938	46,102	3.4%	47,582	3.3%	2.8%	3.5%	1,480	3.2%	7,643
	ARK Hills South Tower	O-8	19,150	18,577	25,100	3.0%	24,800	3.0%	2.8%	3.2%	△ 300	△ 1.2%	6,222
	Toranomon Hills Mori Tower	0-9	56,300	55,611	60,367	2.6%	73,944	2.5%	2.2%	2.6%	13,577	22.5%	18,332
	Holland Hills Mori Tower	O-10	16,330	16,246	21,900	3.2%	22,200	3.1%	2.7%	3.3%	300	1.4%	5,953
	Sub total		382,860	368,906	424,309	_	448,166	_	_	_	23,857	5.6%	79,259
Docidon	Roppongi First Plaza	R-3	2,100	2,232	2,680	3.7%	2,730	3.6%	3.4%	3.7%	50	1.9%	497
	Roppongi View Tower	R-4	4,000	4,061	3,520	3.8%	3,590	3.7%	3.5%	3.8%	70	2.0%	△ 471
	Sub total		6,100	6,294	6,200	_	6,320	_	_	_	120	1.9%	25
	Laforet Harajuku (Land) (Note 2)	S-1	21,820	22,074	41,200	3.8%	41,400	_	3.8%	_	200	0.5%	19,325
	Sub total		21,820	22,074	41,200	_	41,400	_	-	_	200	0.5%	19,325
Total		410,780	397,275	471,709	_	495,886	_	-	-	24,177	5.1%	98,610	

(Note 1) "Appraisal values" at the end of each fiscal period are based on the Ordinance Concerning Calculation of Investment Corporations, asset valuation methods and standards defined in the Articles of Incorporation of the Company and rules defined by the Investment Trust Association. Figures in the property appraisal reports created by Japan Real Estate Institute are indicated for properties other than ARK Hills South Tower and figures in the property appraisal report created by Daiwa Real Estate Appraisal Co., Ltd. are indicated for ARK Hills South Tower, respectively.

(Note 2) For Laforet Harajuku (Land), value in the "Yield (Direct capitalization method)" column for the 30th period shows the discount rate used in the DCF analysis.

## 3-5 Changes in the rent and occupancy rates



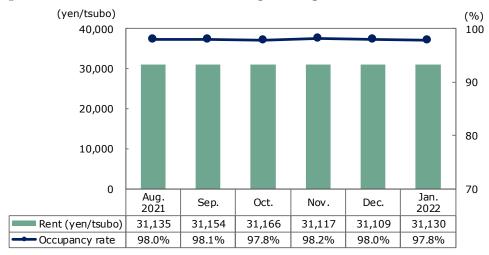


(Note) The above rents and occupancy rates indicate the average rent and the average occupancy rate during relevant fiscal periods.

## 3-6 Tenant status by month and major tenants



### Office: Rent and occupancy rate



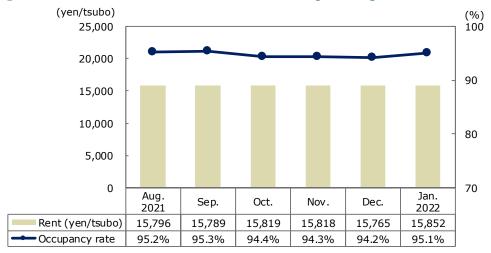
### Top 5 tenants

End tenants	Property name	Leased space (Note 1)	Ratio
Mori Building Co., Ltd.	Roppongi Hills Mori Tower ARK Mori Building Koraku Mori Building Atago Green Hills Toranomon Hills Mori Tower	116,635.93 m²	66.0%
Mylan Seiyaku Ltd.	Holland Hills Mori Tower	3,458.53 m <sup>2</sup>	2.0%
Mitsubishi UFJ Research and Consulting Co.,Ltd.	Holland Hills Mori Tower	3,436.90 m <sup>2</sup>	1.9%
Mori Building Ryutsu System Co., Ltd.	Laforet Harajuku (Land)	2,565.06 m <sup>2</sup>	1.5%
Japan Worker's Credit Fund Association	Koraku Mori Building	1,851.87 m <sup>2</sup>	1.0%
SoldOut, Inc.	Koraku Mori Building	1,851.87 m <sup>2</sup>	1.0%
Total of top 5 tenants	129,800.16 m <sup>2</sup>	73.4%	

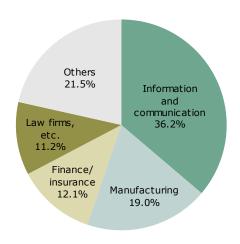
(Note 1) Leased space is the lease area stated in the lease contract with the end tenant. It is multiplied by the relevant percentage of ownership for each properties.

(Note 2) This indicates the figures as of January 31, 2022.

### Residential: Rent and occupancy rate



## Tenant Contribution by Industry Type-Office



(Note 1) As for fixed rent master lease, ratios are based on monthly rents of tenants who are actually using the floor areas as of January 31, 2022.

It is multiplied by the relevant percentage of ownership for each property.

(Note 2) Business types are classified by the Asset Manager.

## 3-7 Financial overview (as of January 31, 2022)



### Long-term debt ratio/Fixed rate ratio



### | Major financial indicator

	End of 30th period Jul. 31, 2021	End of 31st period Jan. 31, 2022
Debt balance	186,222 mn yen	192,422 mn yen
Long-term loan	167,422 mn yen	172,122 mn yen
Investment corporation bonds	18,800 mn yen	20,300 mn yen
LTV (Book value basis) (Note 1)	46.0%	46.8%
LTV (Appraisal value basis) (Note 2)	38.3%	37.7%
DSCR (Note 3)	17.0x	16.6x
Avg. remaining duration	4.5 years	4.6 years
Weighted avg. interest rate	0.45%	0.43%

(Note 1) LTV (Book value basis) is calculated as [Interest bearing debt/Total assets].

(Note 2) LTV (Appraisal value basis) is calculated as [Interest-bearing debt/Appraisal value based total assets (Total assets +Total appraisal value—Total book value)].

(Note 3) DSCR is calculated as [Net income before interest expenses +Depreciation/ Interest expenses].

### **Outstanding balances**

Lenders	Balance	Ratio
MUFG Bank, Ltd.	42,196 mn yen	24.5%
Mizuho Bank, Ltd.	29,898 mn yen	17.4%
Sumitomo Mitsui Banking Corporation	24,425 mn yen	14.2%
Sumitomo Mitsui Trust Bank, Limited	20,923 mn yen	12.2%
The Bank of Fukuoka	8,800 mn yen	5.1%
The Norinchukin Bank	8,000 mn yen	4.6%
Resona Bank, Limited.	7,430 mn yen	4.3%
Shinsei Bank, Limited	6,200 mn yen	3.6%
Development Bank of Japan Inc.	5,950 mn yen	3.5%
Mizuho Trust & Banking Co., Ltd.	4,800 mn yen	2.8%
The Nishi-Nippon City Bank, Ltd.	4,000 mn yen	2.3%
The Chugoku Bank, Limited.	2,500 mn yen	1.5%
Aozora Bank, Ltd.	2,000 mn yen	1.2%
The Hiroshima Bank, Ltd.	1,000 mn yen	0.6%
Oita Bank Co. Ltd.	1,000 mn yen	0.6%
Shinkin Central Bank	1,000 mn yen	0.6%
Nippon Life Insurance Company	1,000 mn yen	0.6%
Mitsui Sumitomo Insurance Company, Limited	1,000 mn yen	0.6%
Total borrowings	172,122 mn yen	100%
Investment corporation bonds	20,300 mn yen	
Total interest-bearing debt	192,422 mn yen	

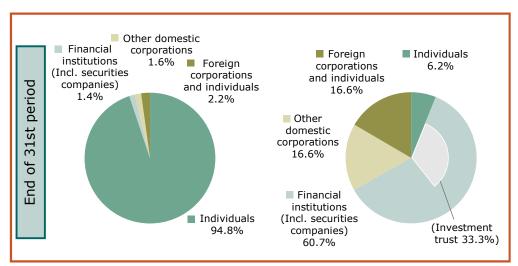
## 3-8 Unitholders breakdown (as of January 31, 2022)

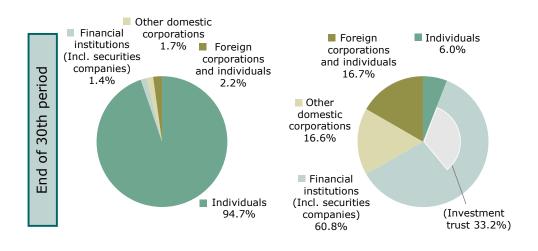


### Unitholders breakdown

#### <Number of unitholders>

#### <Number of investment units>

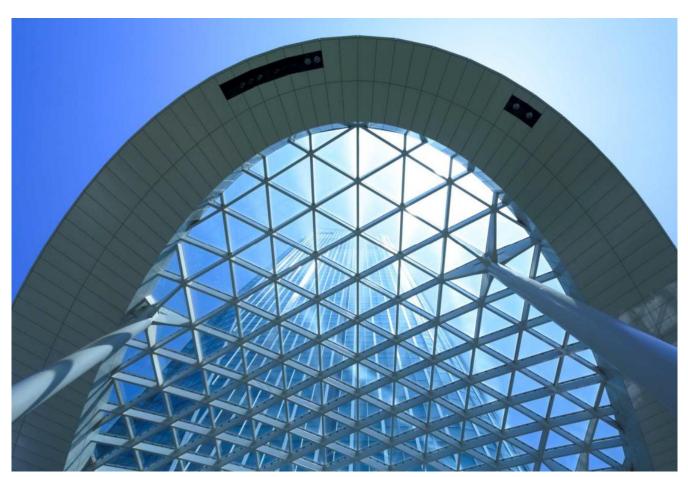




### Top 10 unitholders

Rank	Name	Number of units held	Ratio
1	Custody Bank of Japan, Ltd. (Trust account)	423,803	22.1%
2	Mori Building Co., Ltd.	287,472	15.0%
3	The Master Trust Bank of Japan, Ltd. (Trust account)	266,805	13.9%
4	The Nomura Trust & Banking Co., Ltd. (Investment trust account)	74,614	3.9%
5	Custody Bank of Japan, Ltd. (Securities investment trust account)	49,159	2.6%
6	STATE STREET BANK WEST CLIENT - TREATY 505234	23,985	1.3%
7	Custody Bank of Japan, Ltd. (Money trust taxable account)	21,868	1.1%
8	JP MORGAN CHASE BANK 385781	21,164	1.1%
9	LEGAL + GENERAL ASSURANCE PENSIONS MANAGEMENT LIMITED	20,388	1.1%
10	JP MORGAN CHASE BANK 385771	17,674	0.9%
	Total of top 10 unitholders	1,206,932	63.0%

## 4. Business environment recognition & MHR's policy/strategy



## 4-1 Business environment recognition



### Real estate market / Lending attitude

• Vacancy rates for office buildings in central Tokyo have been on an upward trend and rents continued to fall.

(Office Market Trends Research Committee: Tokyo's five central wards)

- $\Rightarrow$  Vacancy rate: 4.5% (2020)  $\rightarrow$  6.3% (2021)
- ⇒ Rent index: 131 (2020)  $\rightarrow$  118 (2021)
- Cap rates have remained at historically low levels.
   (Japan Real Estate Institute's "The Japanese Real Estate Investor Survey")
  - Class A buildings in Marunouchi Cap rate: 3.0% (April 2021) → 3.0% (October 2021)
- Lending attitude toward the real estate industry has temporarily weakened but remains at a highly positive level.

### **Interest rate trends / Macro environment**

- Amid the global interest rate hike, Japan's long-term interest rates, which had remained low due to the monetary policy of the Bank of Japan, have also seen a rising trend. The core CPI rate of increase is also on an upward trend albeit at a low level.
  - ⇒ 10-year bond rates: 0.17% (January 31, 2022)
  - ⇒ Core CPI: +0.5% (December 2021)
- In the December 2021 preliminary business conditions composite index, the leading index was at 104.3 (+0.4 PT increase from previous month) and the coincident index was at 92.6 (△0.2 PT increase from previous month).
  - Business sentiment has been on a recovery trend although effect of COVID-19 pandemic has persisted.
- Investors across the world have become more interested in ESG and the amount of funds directed to companies with high ESG evaluation is on the rise.

- The rise in the vacancy rates for office buildings in central Tokyo has been slowing down, but the office market is expected to remain weak for the time being partly due to an increase in supply in 2023 and after.
- Even under such an environment, genuine premium properties in central Tokyo are expected to demonstrate continued competitive advantages.
- Business sentiment is expected to continue recovery trend although COVID-19 is likely to have impact for some time.
- Pressure to raise interest rates has been mounting globally, and interest rates in Japan, which had been kept low by the monetary policy of the Bank of Japan, are expected to rise by a certain degree as well.
- Inflow of funds to companies with high ESG ratings is expected to continue in the future.

## 4-2 MHR's policy/strategy



### MHR's Medium- to Long-Term Vision

## The best portfolio quality

By focusing primarily on premium properties in central Tokyo developed by the sponsor, MHR seeks to maintain highly competitive portfolio quality while further expanding the scale of the portfolio.

## The highest ESG assessment

By making positive social and environmental contributions, MHR will position itself to benefit from the long-term trend of funds flowing into companies with high ESG ratings and build competitiveness as an investment corporation.

## Dividend-driven management

By aiming for a continuous improvement of dividends and NAV per unit, and developing the culture, policies and systems necessary to realize the vision, MHR will continue to foster the trust of unitholders.

### **Optimal REIT investment**

## 4-3 MHR's policy/strategy



## External growth policy

- Target premium properties in Central Tokyo and aim for annual new acquisition of properties for tens of billions of yen by best utilizing sponsors' pipeline. (Set target yield at the mid 3% range or higher for NOI-based yield and around 3.0% or higher for after-depreciation-based yield.)
- Premium properties in central Tokyo are expected to continuously demonstrate competitive advantages even after the spread of telecommuting, as these properties can capture office demand by functioning as headquarters.
- While conducting disposition of parts of Laforet Harajuku (Land), make new acquisitions concurrently to expand portfolio size over the medium to long term.

## Internal growth policy

- Maintain stable revenue through fixed-rent master leases, and aim to continually maintain and improve rent levels at pass-through-type properties.
- Properly implement office property repairs as necessary and conduct value-enhancement renovation for residential properties if such is judged to be cost-effective (there are no office properties that require large-scale renewal in terms of building age or competitiveness).

### Financial management policy

- Set the current LTV level (book value: in the mid-40% range; appraisal value: in the upper 30% range) as the target in order to maintain a durable position for times of economic slowdown, and target average remaining duration of debt of 4 years or longer.
- Anticipate interest rate fluctuation risk over the medium to long term by constantly monitoring economic conditions and interest rate trends, and then when necessary take appropriate measures.

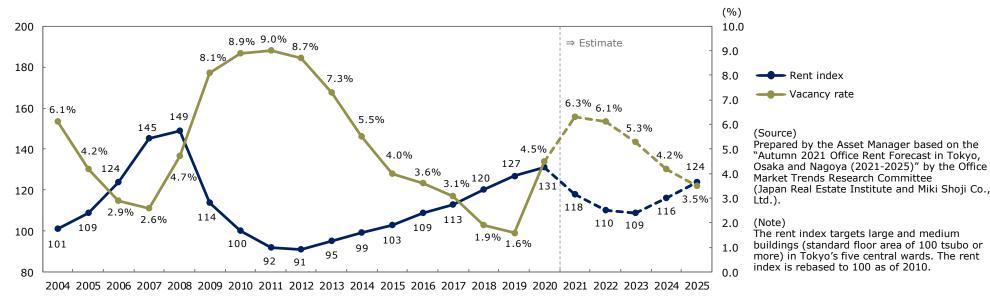
### **ESG** policy

- Contribute to the improvement of various social and environmental issues by positioning ESG initiatives
  as an integral part of management policy, and steadily implement them in actual management operations
  leading to improved ESG ratings and stronger competitiveness.
- Implement proactive information disclosure through publication of ESG reports organizing various policies and efforts.

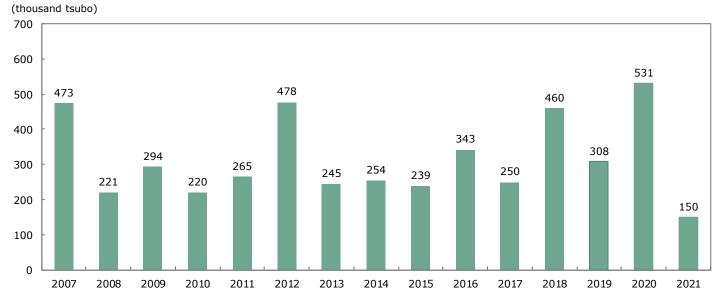
## 4-4 Market-related information (1)



### Change in rent and vacancy rate of office buildings (Tokyo's five central wards)



### New supply of office buildings (Tokyo's five central wards)



(Source)
Prepared by the Asset Manager based on "Office Market Data" by Miki Shoji Co., Ltd.

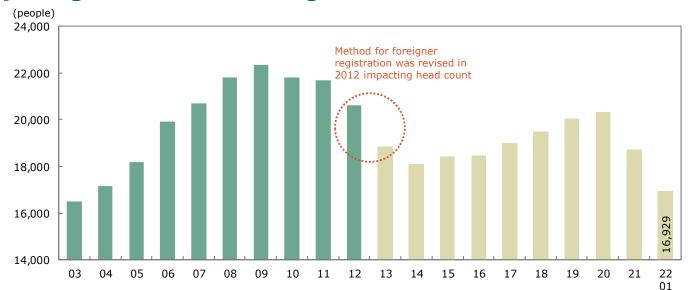
## 4-5 Market-related information (2)



### Change in rents and vacancy rates of luxury housing (Minato ward)



### Change in number of foreign residents in Minato ward



No. of foreigners registered under the Ministry of Justice

The population of the Basic Resident Register

#### (Source)

Prepared by the Asset Manager based on "Number of registered foreign residents" prepared by Statistics Division Bureau of General Affairs of Tokyo.

#### (Note 1)

"Number of foreign residents" was the number of foreigners registered under the Ministry of Justice until 2012. However, as the foreigner registration system was abolished based on revision of the law, the figure is the population of the Basic Resident Register. Therefore, the data may not be consistent.

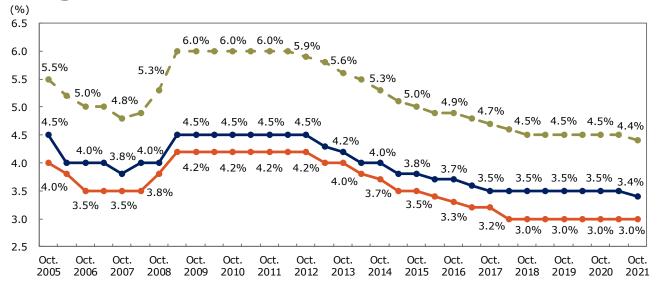
#### (Note 2)

Number of foreign residents as of January 1 of each year is used for the year-based figures.

## 4-6 Market-related information (3)



### Change in return on real estate investment



Cap rate of class
A office buildings
(Marunouchi and Otemachi)

Expected cap rate of class
 A office buildings
 (Marunouchi and Otemachi)

Expected cap rate of high-end multifamily residences (high-rise)

#### (Source)

Prepared by the Asset Manager based on "The Japanese Real Estate Investor Survey" by the Japan Real Estate Institute.

### Change in real estate transaction amount

#### (billion yen) 6,000 5,000 4,000 3,000 2,000 1,000 FY 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21

(Source) Prepared by the Asset Manager based on the "Real Estate Transaction Survey" (Estimated amount of domestic real estate transactions publicized by listed companies) by the Urban Research Institute.

### Lending attitude DI (Real estate industry)

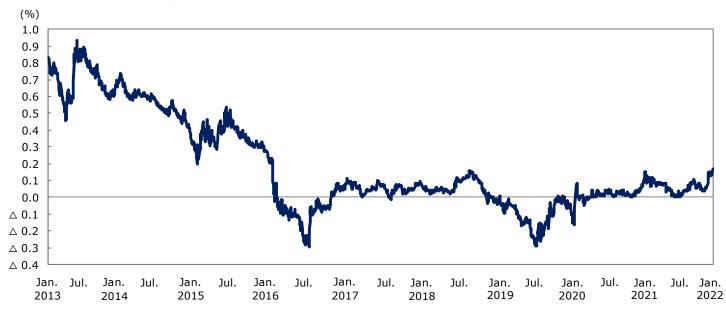


(Source) Prepared by the Asset Manager based on "National Short-Term Economic Survey on Enterprises in Japan" by the Bank of Japan. Difference between the proportion of firms feeling the lending attitude to be accommodative less firms feeling the lending attitude to be restrictive.

## 4-7 Market-related information (4)

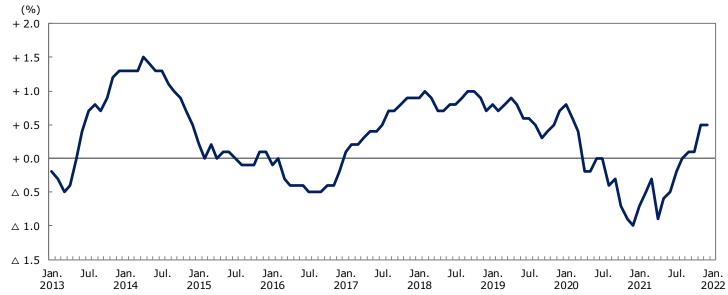


### **Change in 10-year bond interest rates**



(Source)
Prepared by the Asset Manager based on

### Change in core CPI (Year-on-year comparison)



# Based on figures excluding the direct effects of the consumption tax rate increase

#### (Source

Prepared by the Asset Manager based on "Consumer Price Index" by Statistic Bureau, Ministry of Internal Affairs and Communications and "Economic Statistics Monthly" by the Bank of Japan.

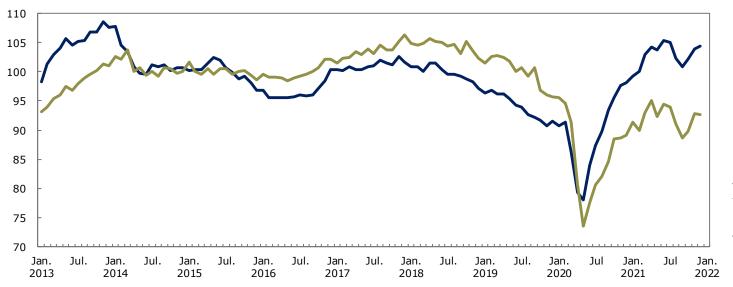
#### (Note)

Figures from April 2014 to April 2015 are derived on "the basis of excluding the direct impact of the consumption tax rate increase" (Bank of Japan's "Economic Statistics Monthly").

## 4-8 Market-related information (5)



### **Business conditions composite index**



#### Leading index

Coincident index

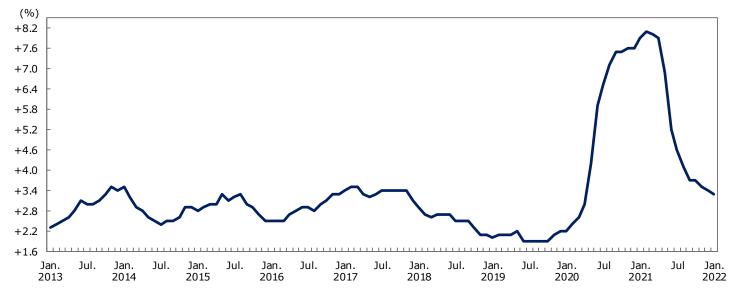
#### (Source)

Prepared by the Asset Manager based on the "Business Conditions Composite Index" by the Cabinet Office.

#### (Note)

The index is rebased to 100 as of 2015.

### **Money stock** (M3: year-on-year comparison)



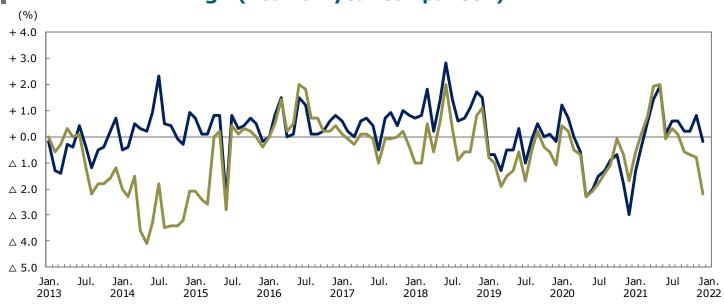
#### (Source)

Prepared by the Asset Manager based on "Money Stock Statistics" by the Bank of Japan.

## 4-9 Market-related information (6)



### Total cash earnings (Year-on-year comparison)



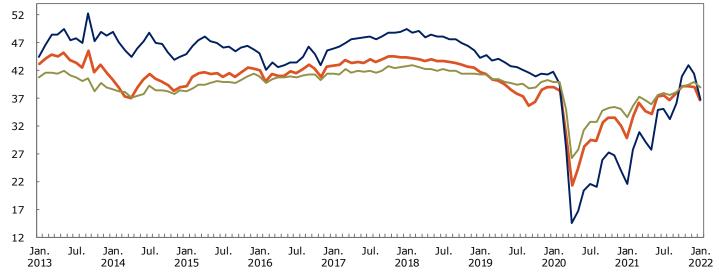
#### Nominal

- Real

#### (Source)

Prepared by the Asset Manager based on "Monthly Labour Survey (establishments with 5 or more employees)" by the Ministry of Health, Labour and Welfare.

### Consumer confidence survey



#### Employment

Consumer confidence index

Income growth

#### (Source)

Prepared by the Asset Manager based on "Consumer Confidence Survey" by the Cabinet Office.